

INVESTOR PRESENTATION

November 2021





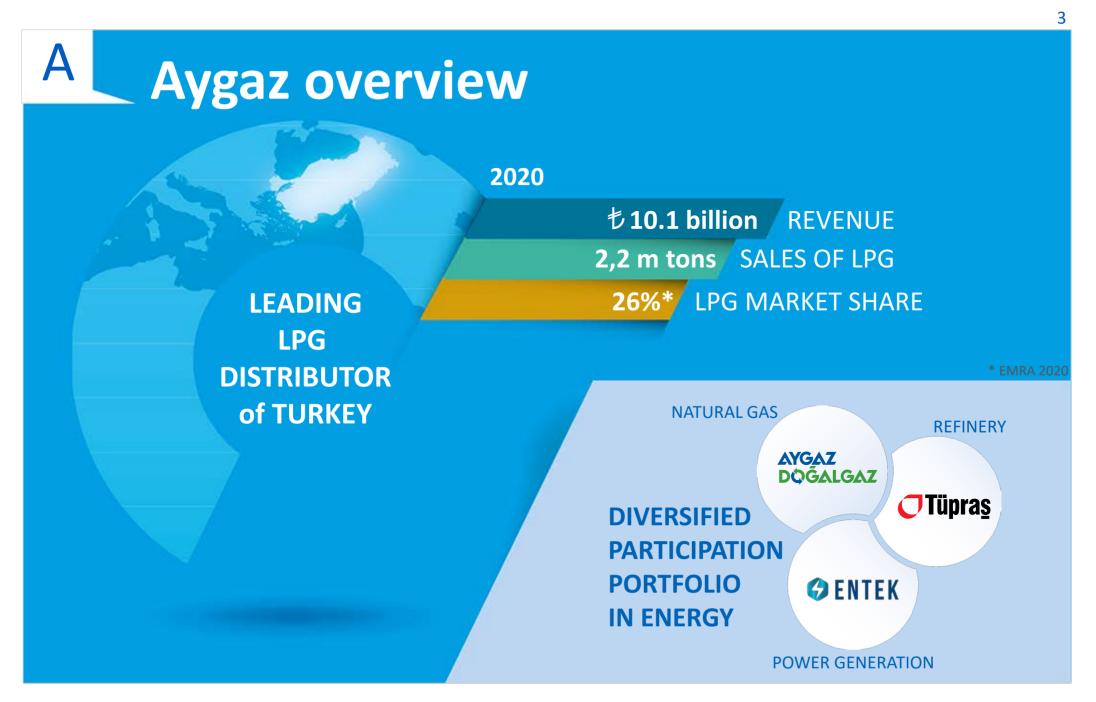
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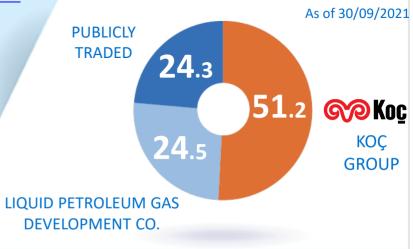
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Overview

	SUMMA			
(Cons. In m TL)	2020	2019	2018	2020-2019 Change
Revenue	10,145	10,211	9,554	-1%
EBITDA	444	492	160	-10%
Net Profit	-25	273	228	-109%
EBITDA Margin	4%	5%	2%	-1
Net Profit Margin	-0.2%	3%	2%	-3
Volume (000 tons)	2,150	2,068	2,000	4%







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Core business - LPG distribution

Generic brand for LPG

27th largest industrial company of Turkey, as of 2020

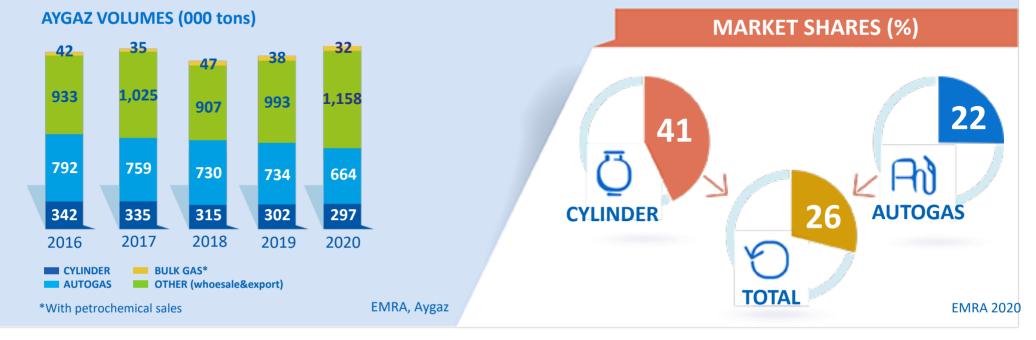
Most preferred LPG brand in Turkey since its foundation

Market leader with 3 brands

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Mogaz Lipetgaz

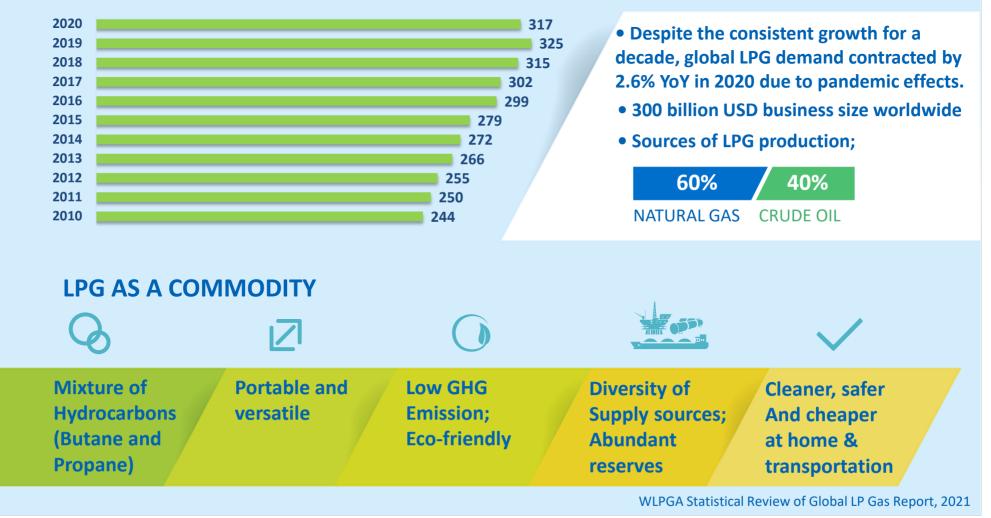




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B World LPG market

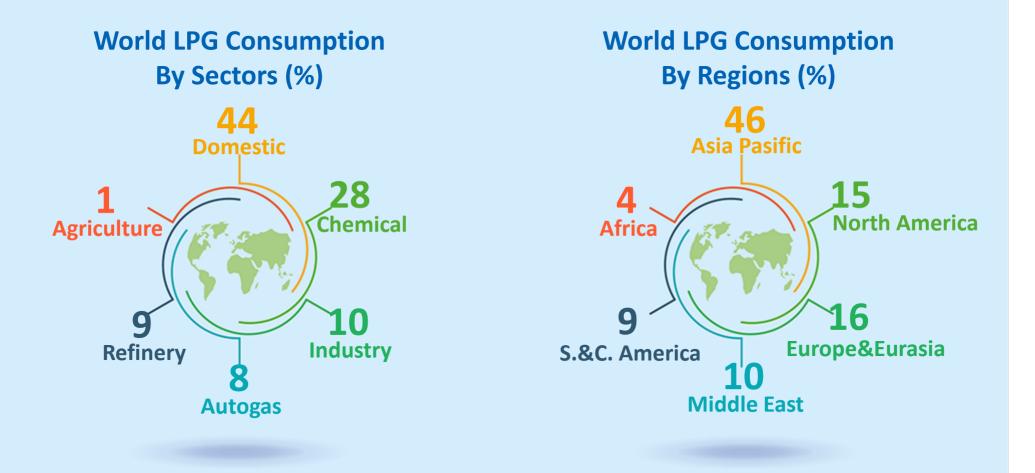
WORLD LPG CONSUMPTION (m tons)





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World LPG consumption



WLPGA Statistical Review of Global LP Gas Report, 2021

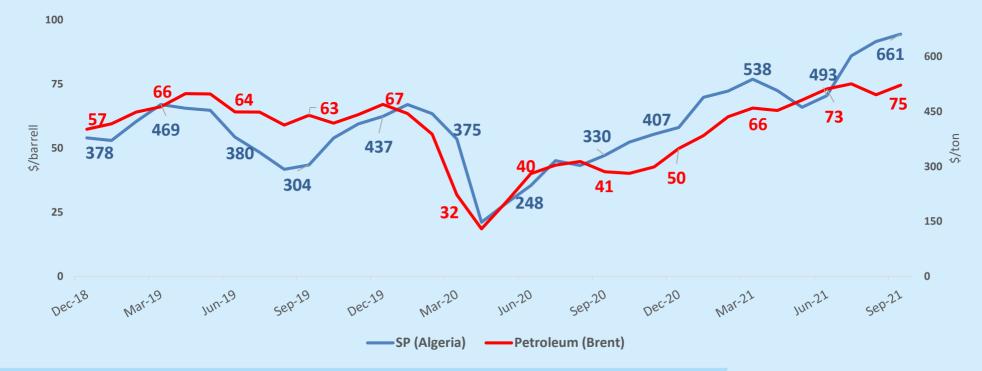


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Prices of LPG and brent



- There is a correlation between LPG and oil price
- Seasonality can also affect LPG price
- September 2021 Sonatrach LPG price is at 661 USD/ton doubling the September 2020 figure and 34% higher than June 2021 level.

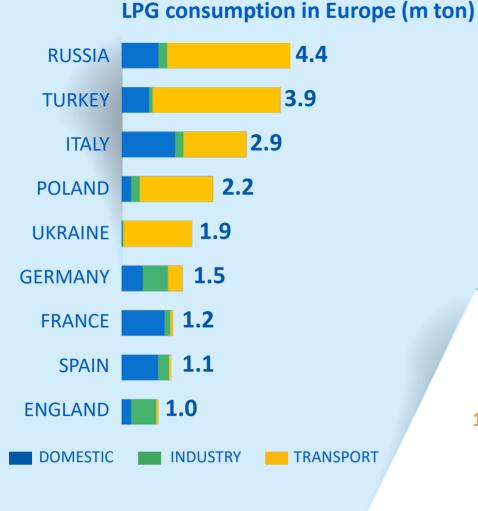
Sonatrach / Market data





>

C Turkish LPG market



WLPGA Statistical Review of Global LP Gas Report, 2021

3.9 m tons #2 in Europe #10* in the World

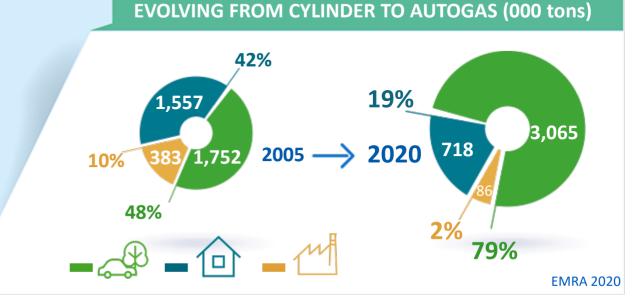
~90 distribution companies

Leading 3 players in the cylinder market and first 8 players in the autogas market hold over 80% of the total market

Liberal market with regulatory body-EMRA

* when p. chemical and refinery is excluded

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Cylinder market starting to stabilize



Increasing residential demand during the lock-down periods due to the Covid-19 pandemic compensated the effects of the on-going natural gas conversions, urban transformation and contraction in commercial sales. Accordingly Aygaz cylinder gas sales contracted by 2% year on year in 2020.

General factors affecting cylinder market;

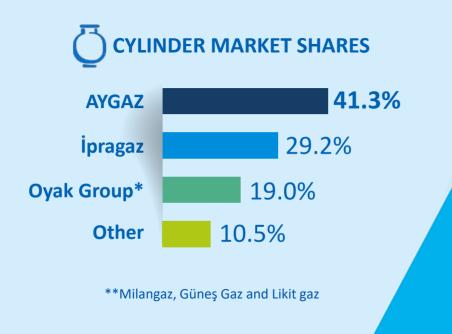
- Pressure on demand due to rising LPG prices
- Continuation of natural gas grid expansion despite deceleration

EMRA data



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> Leader of cylinder LPG market



- Generic brand
- Market maker
- Largest dealer network with high sales efficiency
- 60% market share in residential use
- Fully integrated production cycle; Cylinder and gas appliances factory in Gebze plant
- Aygaz Ekspres; digital solutions for optimizing dealers' business&delivery

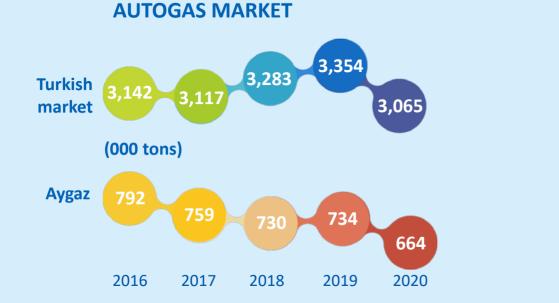
Aiming to maximize customer satisfaction&loyalty

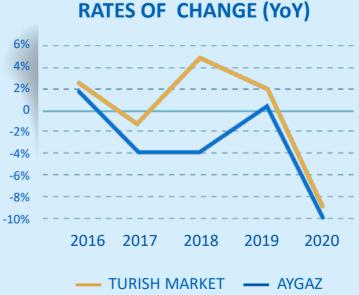
2020	Number of dealers	Sales Volume (tons)	Avg dealer sales (tons)
Aygaz cylinder dealers	2,297	296,934	129
Total cylinder dealers	5,542	718,367	129
-			





World's 2nd biggest autogas market





Factors affecting autogas market;

- 30% more economic on average compared to gasoline.
- Fierce price competition among national and local players
- Increasing interest of car manufacturers to LPG and conversions with car guarantees

EMRA data



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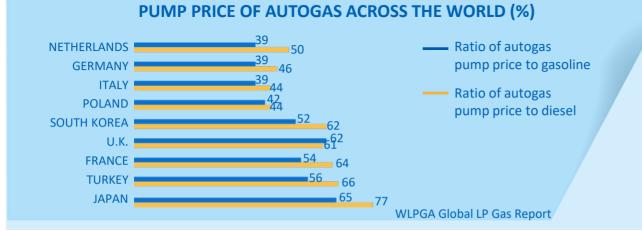


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Price economy of autogas



— To gasoline — To diesel



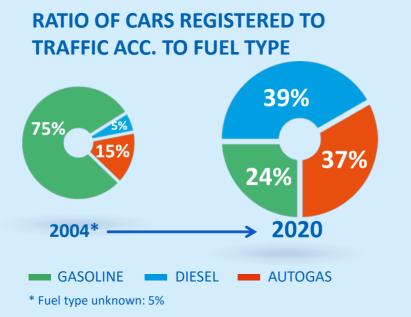


price advantage to gasoline



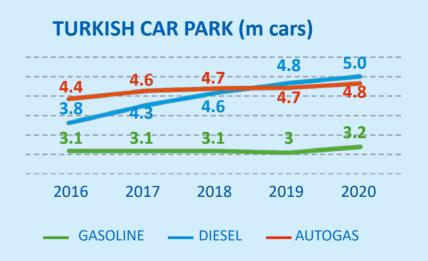


Autogas; most widely-used passenger car fuel of Turkey



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• With 4.8 million cars, 4 out of 10 passenger cars run on LPG

- Largest LPG vehicle fleet in the world; 16% of the world
- Approx. 11,000 autogas stations all over Turkey

CAR OWNERSHIP PER PERSON



Turkstat, ACEA

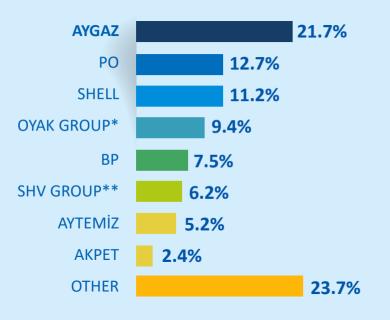


Leader of the autogas market in

Turkey

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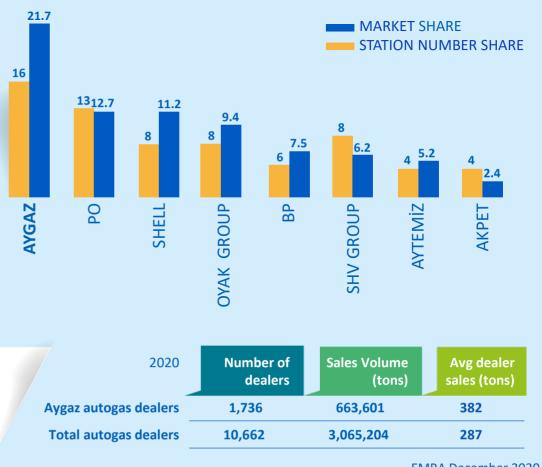
^{*}Likitgaz, Milangaz & Güzel ** İpragaz & Yıldırım

- Largest dealer network with high sales efficiency
- Creating network synergy with sister company Opet

AUTOGAS MARKET SHARES

• Core business is LPG unlike other fuel distributors

MARKET SHARE & STATION NUMBER SHARE (%)







Autogas car park growth

1,000+ conversion points

Autogas

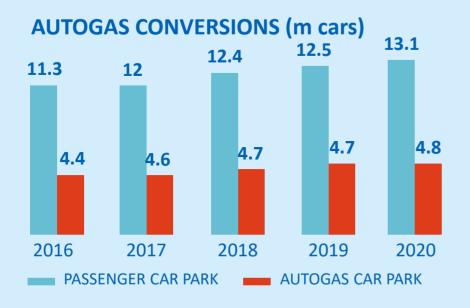
conversions

\$500 average cost of conversion

Payback in 15,000 km

OEM; original equipment manufacturer

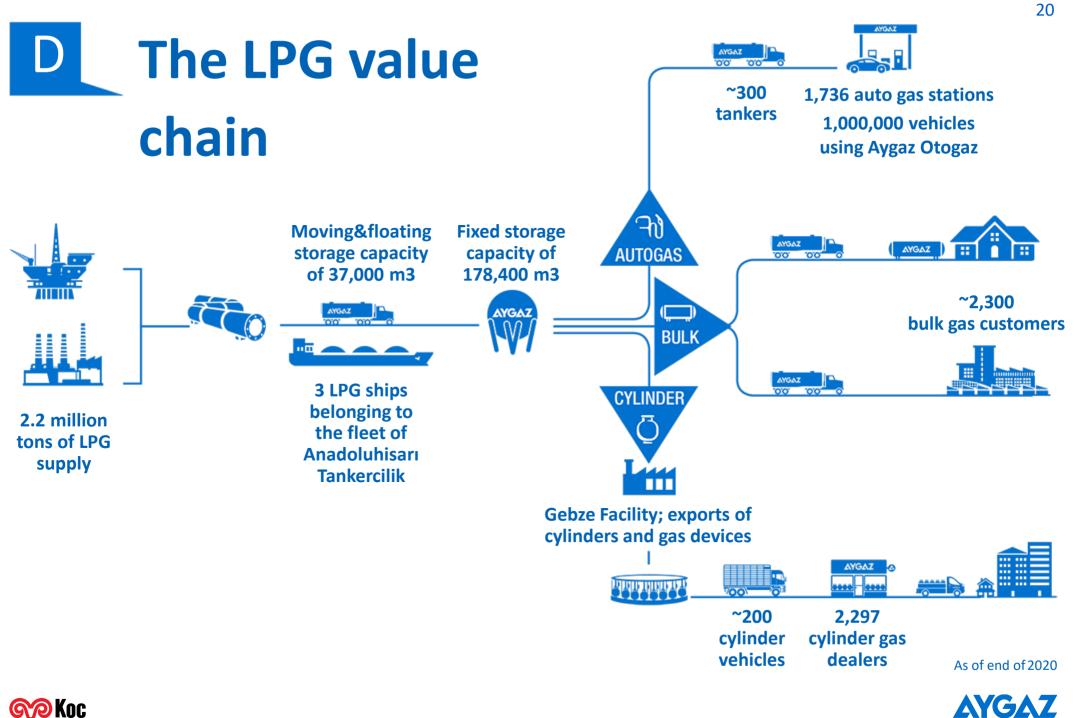
• Some major car manufacturers are providing guaranteed conversion currently



Turkstat

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Competitive supply chain

BIG PLAYER

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- **#1 purchaser in Mediterranean**
- **#1 importer in Turkey**
- **#1 LPG exporter in Turkey**
- **#1** storage owner in Turkey (~24% of TR)

ADVANCED MODEL

- **Direct imports to 5 different locations**
- Most diversified supply portfolio in Turkey **Diversified supplier & origins** Diversified supply pattern (ex-refinery, FOB, CIF)
- **Only company in Med capable of discharging** a VLGC in single port

10000 FLEET MANAGEMENT

- **Top-notch LPG fleet owner** ۲
- Total capacity: 28,800 cbm, Average age: 15 yrs ۲
- Single LPG vessel charterer (in/out) in Turkey ۲
- **Reduces logistics costs** ۲
- Provides flexibility in sourcing and ٠
 - inventory management

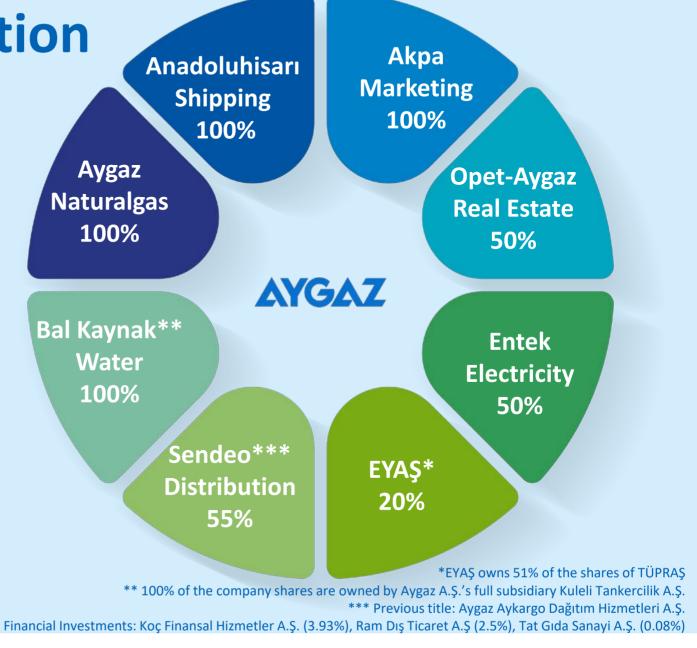
- **Biggest LPG truck fleet in Turkey** >500 vehicles
- **Transporting 1.4 million ton/year** ۲
- 45 million km/year ۲



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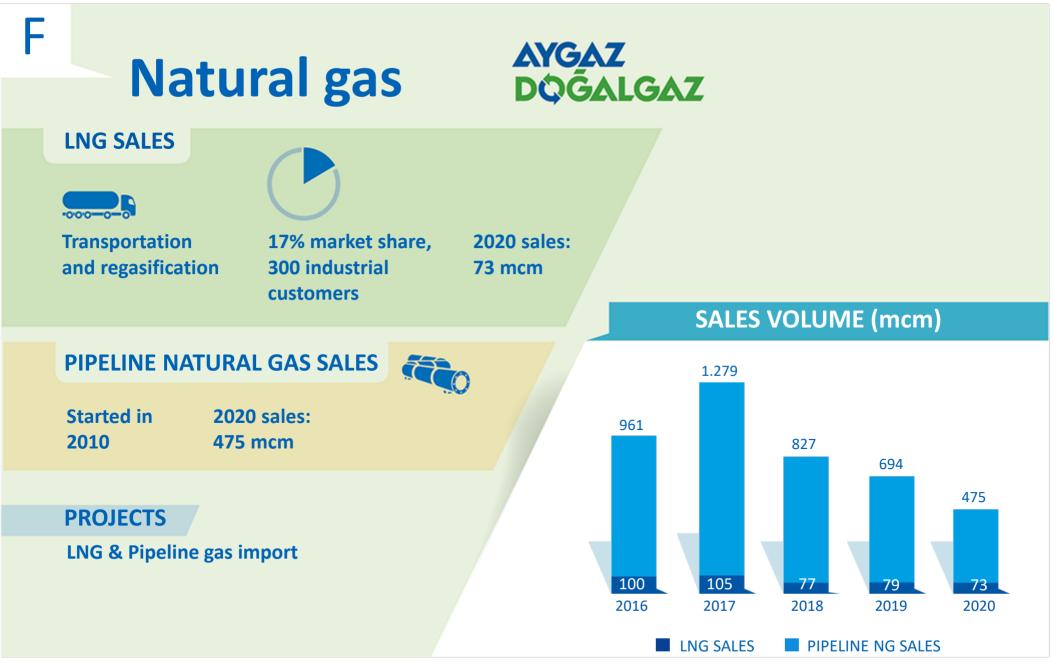


E Participation portfolio





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Other participations

POWER GENERATION

TOTAL INSTALLED CAPACITY:

Natural Gas Combined Cycle (NGCC):

8 Hydro Assets: (HEPP):

Wind powered plant

STRATEGY

Selective growth depending on opportunities and liberalization in the market 436 MW

GENTEK

112 MW 265 MW

60 MW

SALES AND MARKETING

Direct sale of cylinder gas and carboy water throughout Turkey Fuel trade at its fuel stations

OPET AYGAZ GAYRİMENKUL

Founded in 2013 as a 50-50 partnership with Opet to purchase real estate and manage or lease these properties as fuel or autogas stations

Currently owns 21 stations





Long term strategic plan of Aygaz

NEW BUSINESS MODELS

To develop new business lines through utilizing Aygaz brand and platform

3

TURKEY LPG SUPPLY&DISTRIBUTION

To create sustainable value while keeping our leadership in Turkish LPG market

OVERSEAS LPG SUPPLY&DISTRIBUTION

To become an international LPG player





Bangladesh Investment - United Aygaz LPG Ltd.



- Aygaz aims to operate in supply, filling and distribution of LPG through a green field investment.
- Aygaz's partner, **United Enterprises & Co. Ltd.** (UECL) was established in 1978 and has become one of the pioneering companies in the country. UECL has a diverse investment portfolio spanning from power generation to healthcare, education, real-estate, construction, port, yarn spinning, specialized services, shipping, mineral oil distribution and logistics among others.
- The critical success factors for Aygaz within this investment stand out to be its **60 years** of expertise in the sector, brand power and the supply and operational advantages that are planned to be created._{WLPGA, World Bank}



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PHILIPPINES

CHINA

INDIA

 Bangladesh average GDP growth rate between 2015-2020 is 11% and it is one of the most densely populated countries in the world.

Bangladesh Investment – United-Aygaz LPG

• Bangladesh LPG market reached 1.2 million tons in 2020 up by 28% YoY which makes it the fastest growing LPG market in the world with a CAGR growth rate of 52% for the previous 5 years.

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GYP Koc

- Initial facility investment in Chittagong including sphere and cylindrical tanks, LPG filling systems and equipment that started in May 2021 is ongoing as planned. Shipment of 100 thousand cylinders out of 200 thousand cylinders ordered to Aygaz Gebze Plant have been completed.
- Work towards forming a dealer network is carried out in Chittagong and Dhaka and we have agreed with 8 dealers for the initial roll out of cylinder business. It is targeted to start cylinder filling and sales operations in the last quarter of this year.





Bangladesh



United-Aygaz Chittagong Facility Land





Parcel Delivery- Sendeo Dağıtım Hizmetleri A.Ş.

(previous title: Aygaz Aykargo Dağıtım Hizmetleri A.Ş.)



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- Turkish e-commerce sector had grown by **35%** on average between 2015 and 2019. In 2019 sector growth reached **39%** YoY. In 2020 it is further up by **66% YoY** with the impacts of the pandemic.
- Cargo distribution business, which continues to grow rapidly in line with the e-commerce, is a business line where Aygaz aims to create additional value by utilizing its current assets. These assets can be listed as its **brand power**, **widespread dealer network**, **facility infrastructure** and **home delivery expertise** that is currently reaching 50 thousand houses on daily basis.



B2C segment including the end-user delivery is the primary focus which is expected to increase its portion in cargo sector.

TUBİSAD, E-Ticaret Bilgi Platformu





Parcel Delivery- Sendeo Dağıtım Hizmetleri A.Ş.

(previous title: Aygaz Aykargo Dağıtım Hizmetleri A.Ş.)

- On September 2, 2021, the title of Aykargo was changed to Sendeo Dağıtım Hizmetleri A.Ş. ("Sendeo"), and its capital has been increased to 143.5 million TL.
- Following Istanbul operations started in early May, business roll out have been completed in 16 cities as of September 2021.
- In the first quarter of 2022, expansion to 81 cities is aimed to be completed.
- Official website of the Company (www.sendeo.com.tr) has been launched and the call center started to serve for 7/24. Total number of employees including office and field reached 400.
- Sendeo primarily targets B2C segment customers. Renting of five distribution centers and six delivery depots are completed.

16 cities of operation







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sendeo





STRATEGIC PRIORITIES

Sustain its market leadership in LPG by;

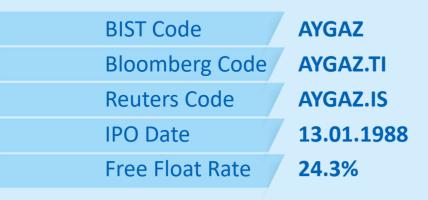
- Investing in the future with the responsibility of being the industry's highly reputable, reliable and consumer-oriented brand,
- Prioritizing high safety standards and product quality,
- Developing innovative products and services with solutions that place innovation and digitalization at the core.

Ensure sustainable growth to move its current position forward by:

- Following and seizing opportunities for mergers, acquisitions and investments at home and abroad,
- Improving efficiency in all processes from sourcing to selling LPG,
- Aiming to create value for all stakeholders.



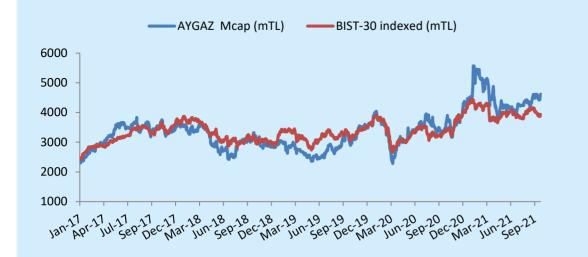
Shareholder value



STRENGTHS

- Sustainable operating profitability from core business; LPG
- Resistant to economic fluctuations and crises
- Regular dividend payments
- Corporate governance practices at international standards;

• SAHA Corporate Governance and Credit Rating Services upgraded Aygaz's corporate governance rating score to 9.50 on June 21, 2021.







MKo<u>c</u>

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H Financial highlights



Revenue figure fluctuations are mainly due to;

• FX rate changes

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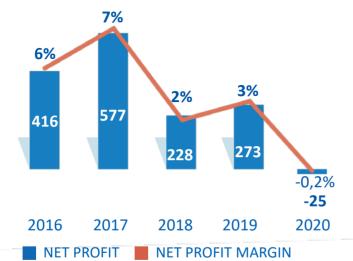
• Commodity price changes



> Financial highlights

GROSS PROFIT AND GPM 9% 9% 12% 9% 7% 957 912 787 741 634 2016 2017 2018 2019 2020 **GROSS PROFIT** GROSS PROFIT MARGIN

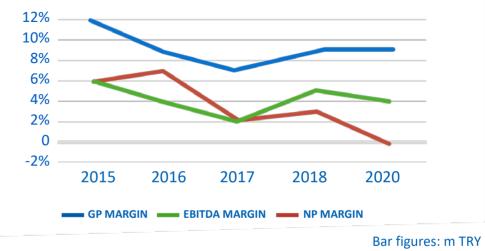
NET PROFIT AND NPM



EBITDA AND EBITDA MARGIN



PROFIT MARGINS

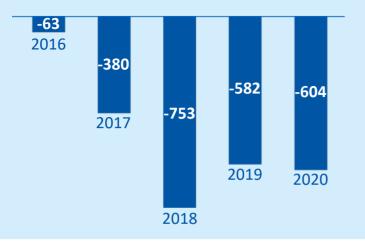






> Financial highlights

NET CASH (m TL)



WORKING CAPITAL (m TL)



11%

2019

-1%

2020

CURRENT RATIO





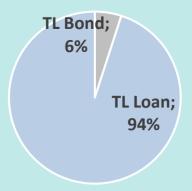




Financial highlights

(m TL)	9M 2021	6M 2021	3M 2021	12M 2020
ST Borrowings	108	94	240	221
Current portion of LT Borrowings	966	862	432	346
LT Borrowings	824	845	1,079	997
Total Financial Debt	1,898	1,801	1,751	1,564
Cash and cash equivalents (-)	1,308	734	813	961
= Net Debt	589	1,066	938	604

Debt Profile as of 30/09/2021



- Maturity structures of the debts are wide-range and long term.
- FX position is actively monitored and managed including derivatives.

Credit Rating: Our company's credit rating process carried out by JCR Eurasia Rating has been completed and following ratings has been assigned; the Long-Term National Rating "AA+ (Trk) / (Stable Outlook)", the Short-Term National Rating "A-1+ (Trk) / (Stable Outlook)", the Long-Term International (foreign and local currency) Rating "B / (Stable Outlook)" and the Short-Term International (foreign and local currency) Rating "B / (Stable Outlook)".







FX & Interest Rate Risk	 Zero FX exposure target after natural hedges (ie. LPG inventories) Portfolio with fixed/variable interest rates Proactive management of FX and interest rate with derivatives
Leverage & Liquidity Risk	Limits for financial ratios and active liquidity risk management: •Net Financial Debt/EBITDA Current Ratio Share of long term debt •Effective management of Net Working Capital
Counterparty & Receivables Risk	 Customer/dealer credit risk assessment Collaterals (letters of credit, pledges etc.) to mitigate collection risks Deposit is kept within bank based limits
Commodity Risk	 Operational hedge: Optimum stock policy & forward pricing mechanism Financial hedge: Expected inventory exposure for the year end is hedged by using derivatives
Operational Risk	 Changes in legislation are monitored Compliance and KYC processes are in place



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Sustainability Efforts - ESG

- Member of **Koç Group** who has committed to be **Carbon Neutral by 2050** in line with the European Green Deal.
- LPG is a cleaner product compared to other fossil fuels and Aygaz's main product line **autogas** offers lower carbon emission.
- First Turkish energy company publishing "B" level sustainability report in Turkey according to **GRI standards**
- Continuously included in Borsa Istanbul Sustainability Index since 2018.
- Corporate Governance Rating Score of 9,50
- Representation of women 11% within the BoD, 22% within the executive management
- **R&D Center**; the first among the LPG distribution companies in Turkey
- **GreenOdor Project**; patented sulfur-free odorant for LPG <u>the first in the world-</u> aiming to prevent 40 tons of sulfur emission per year.
- Cylinder Loading Robot; the first for the sector, especially in terms of occupational health and safety
- Continuous contributor to Vehbi Koç Foundation; Turkey's first private foundation focusing on social development
- "Don't Stay Silent Against Violence!" Project; as a signatory of the United Nations (UN) Global Compact and Women's Empowerment Principles since 2016, Aygaz launched a communication campaign to draw attention to domestic violence, which saw a rise during the COVID-19 pandemic.
- **Diabetic Children's Camp**; continuous supporter of the Diabetic Children's Camp, organized by the Child and Adolescent Diabetics Association since 2004.
- "What will the weather be like tomorrow?" Project; social responsibility campaign launched to raise awareness against climate change.
- Aygaz Firefly Education Unit; education program, which included courses such as Algo Digital Information, Enjoy Learning Math, Enjoy Learning Science and Enjoy Learning Hygiene
- **Aygaz Library**; project that Aygaz brought to life with the aim of putting together the cultural and historic heritage of its geography with writing and imparting them onto future generations.











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Appendix





1

Income statement summary

(m TRY)	2016	2017	2018	2019	2020
Revenue	6,749	8,469	9,554	10,211	10,145
COGS	(5,962)	(7,728)	(8,920)	(9,254)	(9,233)
Gross Profit	787	741	634	957	912
Operating Profit	308	265	71	365	288
Profit Before Tax	469	621	250	306	31
Net Profit	416	577	228	273	-25
EBITDA	394	352	160	492	444
	MARGINS				
GP margin	12%	9%	7%	9%	9%
OP margin	5%	3%	1%	4%	3%
NP margin	6%	7%	2%	3%	-0.2%
EBITDA margin	6%	4%	2%	5%	4%

ΔΥGΔΖ

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Balance sheet summary

(m TRY)	2016	2017	2018	2019	2020
Cash & Cash Eq.	568	593	648	665	961
Trade Receivables	475	577	440	566	671
Inventories	183	324	348	263	400
Inv. Acc. Under Equity Method	1,922	2,273	2,305	2,059	1,847
Prop. Plant & Eq.	658	678	687	713	696
Financial Debt	(630)	(973)	(1,401)	(1,247)	(1,564)
Trade Payable	(471)	(670)	(560)	(579)	(824)
Equity	2,742	2,923	2,502	2,478	2,317
Total Assets	4,231	4,966	5,013	4,955	5,395
Net Cash (Debt)	(63)	(380)	(753)	(582)	(604)
Working Capital	187	230	228	251	247



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³ Quarterly Financials – Q3 2021

QUARTERLY / (YoY)

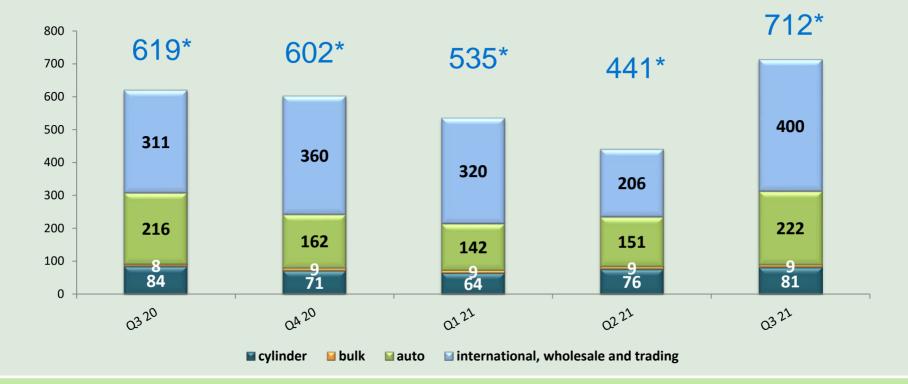
Revenue	4,768 Million TL	57% 个
Gross profit	433 Million TL	28%
Operating profit	193 Million TL	12% 个
EBITDA (incl. other op. inc/exp)	240 Million TL	14% 个
EBITDA (excl. other op. inc/exp)	241 Million TL	16% 🔨
Net profit	321 Million TL	289%

• Gross and operating profit improved due to better sales volumes and positive inventory effect arising from increasing LPG prices while net profit increased with the contribution of the investments valued under the equity method and one-off deferred tax income.





Aygaz LPG Sales (Quarterly) (000 tons)



Q3 2021 sales volumes were realized as;

222 thousand tons in Autogas(+3%YoY)81 thousand tons in Cylinder Gas(-3%YoY)712 thousand tons in Total(+15%YoY)

(*)Contribution from Aygaz UK

(000 tons)	Q1	Q2	Q3	Q4
2020	-	94	47	138
2021	139	-	95	N/A



EMRA, Aygaz

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As of August 2021 EMRA report, Aygaz cylinder and autogas market shares are 41.6% and 21.7% respectively.

(41.5% and 21.5% in August 2020)



According to August 2021 EMRA report,

- Turkish autogas consumption and total LPG demand for the first eight months of 2021 is up by 2% and 1% YoY respectively.
- Turkish cylinder gas consumption is down by 3% YoY.





6

Subsidiaries and Affiliates

Subsidiaries	Principal activity	Participation
Anadoluhisarı Tankercilik A.Ş	Shipping	100%
Kandilli Tankercilik A.Ş.	Shipping	100%
Kuleli Tankercilik A.Ş.	Shipping	100%
Kuzguncuk Tankercilik A.Ş.	Shipping	100%
Akpa Day. Tük. Lpg ve Akar. Ürün. Paz. A.Ş.	Marketing	100%
Aygaz Doğal Gaz Toptan Satış A.Ş.	Natural gas	100%
Aygaz Doğal Gaz İletim A.Ş.	Natural gas	100%
Sendeo Dağıtım Hizmetleri A.Ş. (previous title: Aygaz Aykargo Dağıtım Hizmetleri A.Ş.)	Cargo Transport/Distribution	55%
Bal Kaynak Su İth. İhr. Sanayi ve Ticaret A.Ş	Water distr.	100%

AYGAZ UK London Branch: The London branch of the company - established in 2019 to engage in trading that will help increase trade volume with third parties in foreign markets, support import, export and transit operations, and create added value from the supply chain.





Subsidiaries and Affiliates

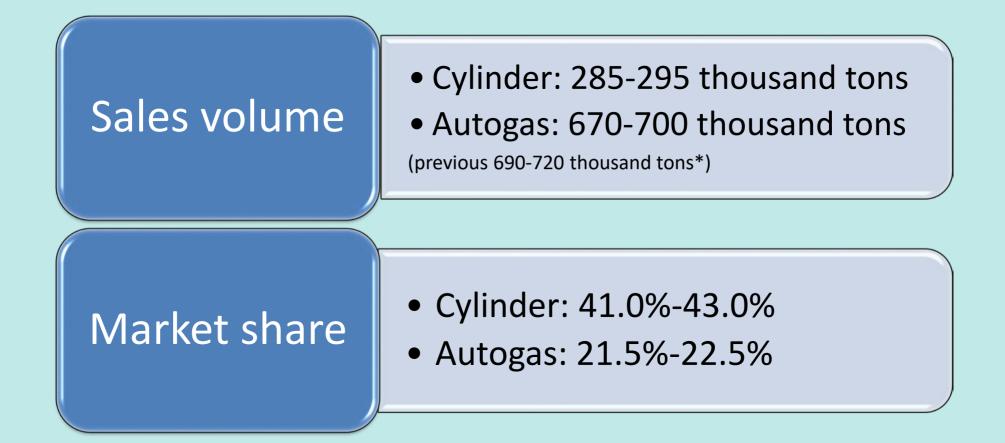
Affiliates	Principal activity	Participation
Enerji Yatırımları A.Ş.	Energy	20%
Entek Elektrik Üretimi A.Ş.	Electricity	50%
Opet Aygaz Gayrimenkul A.Ş.	Real Estate	50%
United Aygaz LPG Ltd - Bangladesh	LPG distribution	50%

Financial Assets	Principal activity	Participation
Koç Finansal Hizmetler A.Ş.	Finance	3.93%
Ram Dış Ticaret A.Ş.	Trade	2.50%
Tat Gıda Sanayi A.Ş.	Food	0.08%

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Forward looking statements for 2021



(*)Our autogas sales volume expectations are updated due to the impact of increased end prices on demand, which reflect the rising commodity prices and the exchange rate.







LPG	Liquid Petroleum Gas
EMRA	Energy Market Regulatory Authority
WLPGA	World LPG Association
SP	Sonatrach Price
PETDER	Petroleum Industry Association
FOB	Free On Board
CIF	Cost, Insurance & Freight
Med	Mediterranean
VLGC	Very Large Gas Carrier
EYAŞ	Enerji Yatırımları A.Ş.
LNG	Liquid Natural Gas
Mcm	Million Cubic Meters
Bcm	Billion Cubic Meters
NGCC	Natural Gas Combine-Cycle
MW	Megawatt (one million watts)
BIST	Borsa Istanbul (Istanbul Stock Exchange)
IPO	Initial Public Offering
GHG	Greenhouse Gas Protocol

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K Disclaimer

- This presentation may contain forward-looking statements that reflect the company management's current views with respect to certain future events. Although it is believed that the expectations reflected in these statements are reasonable, they may be affected by a variety of variables and changes in underlying assumptions that could cause actual results to differ materially.
- Neither Aygaz nor any of its directors, managers or employees nor any other person shall have any liability whatsoever for any loss arising from use of this presentation.





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