

# **AYGAZ GROUP Investor Presentation**

March 2013





### Who we are? - AYGAZ

- Leading LPG distributor of Turkey
  - •1.7 m tons sales 2012
  - •\$3.1 b revenue 2012
  - •29% market share

- Diversified participation portfolio in energy;
  - Natural Gas

AYGAZ DQĞALGAZ

Refinery



Power Generation

**AESEntek** 

Summary financial	s;			
(Cons. in m\$)	<u>2012</u>	<u>2011</u>	<u>2010</u>	YoY change
Revenue	3,126	3,267	3,105	-4 %
EBITDA	137	140	204	-2%
EBITDA Margin	4%	4%	10%	-
Net Profit	170	227	160	-25%
Net Profit Margin	5%	7%	5%	-2
Volume (000 tons)	1,731	1,686	1,607	3%





#### Where we stand? - market leader

- Generic brand for LPG
- #1 in Turkey, #5 in Europe
- Leader since foundation
  - Over 50 years



43% Cylinder LPG Aygaz Group Market shares

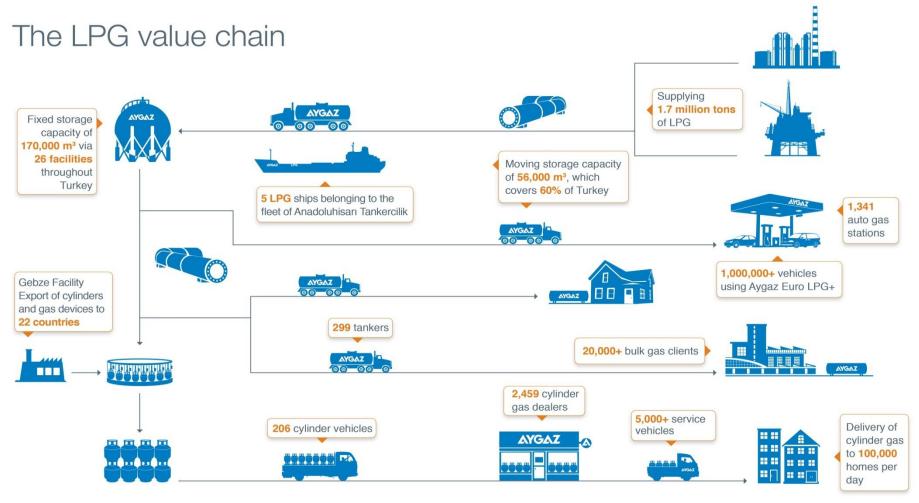
29% All segments

23% Autogas





#### What we do?



\* As of end of 2011





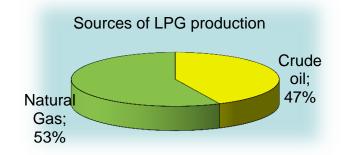
### What is the product? - LPG

- Mixtures of hydrocarbons in which butane or propane are predominant
- LPG market is supply oriented
- Supply is secure as LPG is extracted from related natural gas facilities or as refinery gases

#### 272 260 300 249 (m ton) 241 245 233 219 215 250 199 200 150 100 50 2011 2012 E 2000 2005 2006 2007 2008 2009 2010 ■ Chemical-Refinery ■ Industry ■ Autogas ■ Domestic

#### Why LPG? Anytime+Anywhere

- Portable and versatile
- Abundant reserves-price advantage
- Diversity of supply sources
- Low GHG emission



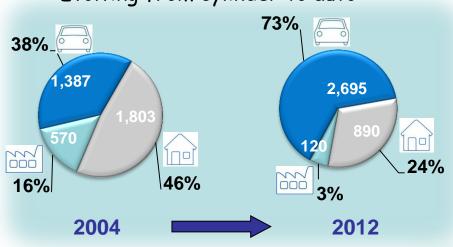
<sup>\*</sup>WLPGA Statistical Review of Global LP Gas Report, 2011





### **Facts about Turkish LPG market**

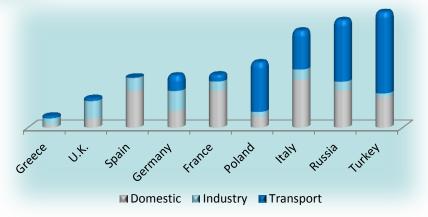
#### Evolving from cylinder to auto





EMRA LPG Sector Report 2004, 2011

- •3.7 m tons, #1 in Europe
- •72 distribution companies
- Serving; 10 m houses
  - 3.5 m cars
- ·Liberal market with regulatory body-EMRA







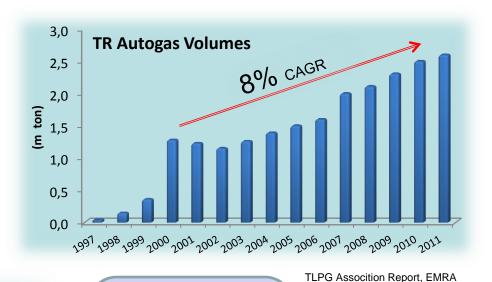
### Where is the growth? - autogas

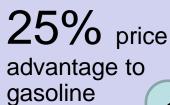
### Second

biggest autogas market in the world

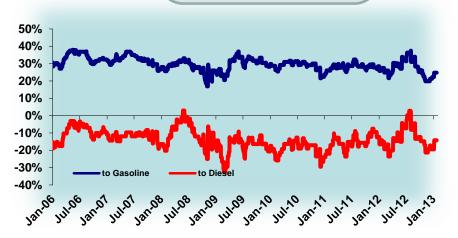
2.6 m tons

40% of the passenger car park
3.5 m cars





9,300+
autogas stations
all over Turkey

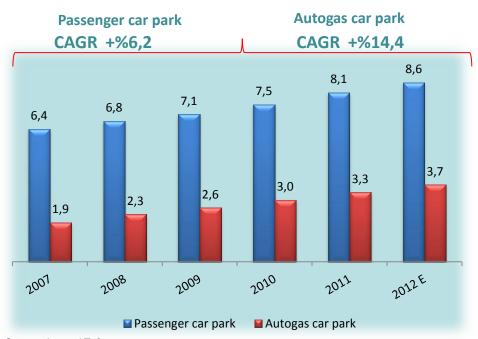




Source: AYGAZ



### Is the autogas growth sustainable? -Yes



300,000+ conversions per

year

- 1,000+ conversion points
- \$700 average cost
- Pay back in 15,000 km

Source: Aygaz / Tofaş

#### **CNG versus LPG comparison**

- initial investment (x10 times)
- conversion cost (x2 times)
- range per tank (x1/3)
- · longer tank refill time

14 car manufacturers provide guaranteed conversion





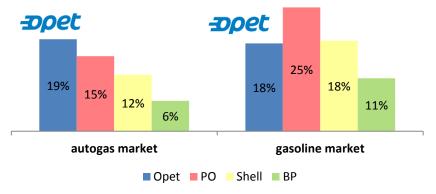
### How do we lead autogas market?

Long-term strategy builder Opet partnership

Aygaz&Opet Synergy leads autogas market



\* 2011 PETDER and EMRA data



<sup>\* 2011</sup> PETDER and EMRA data

## Core business is LPG

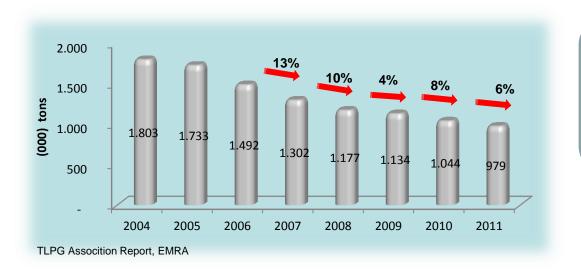
unlike fuel distributors

Pioneer in R&D and innovation





### Is the cylinder market here to stay? - Yes



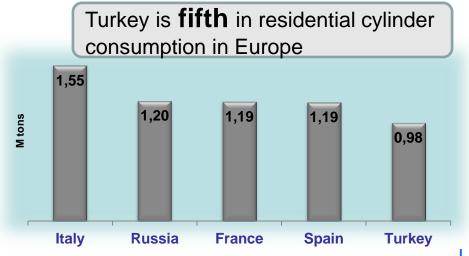
Contraction slowing down

Potential growth in rural areas

60%
market share in residential market

12,300+ points of sale

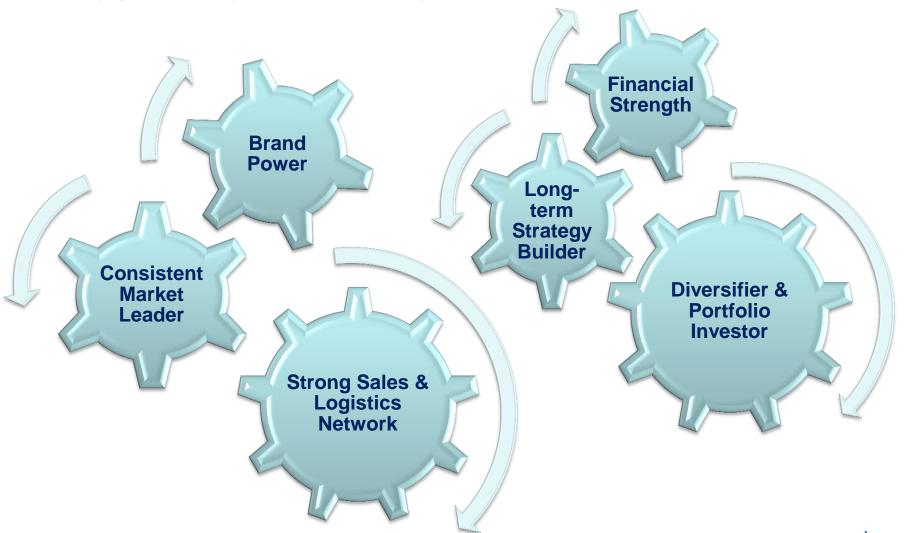
Fully integrated production cycle –Gebze plant







**Aygaz Key Takeaways** 







### **Shareholding & Portfolio Structure**

**AYGAZ** 

#### **Shareholders**

Koç Group – 51%

Liquid Petroleum Gas Development Co. – 25%

Publicly traded

#### **Participations**

Mogaz – 100%

Aygaz Natural Gas 99%

Akpa – 100%

Shipping Companies 100%

AES Entek - 25%

Tüpraş – 10%





### What we do in natural gas?





#### **LNG** Distribution

- Transportation and regasification
- 250 industrial customers, 20% market share
- 2013 planned sales: 100 mcm
- Total natural gas market: 48.5 bcm; LNG market: 0.7 bcm



#### **Pipeline Natural Gas**

- Started in 2010; Sales: 66 mcm
- 2013 planned sales: 400 mcm



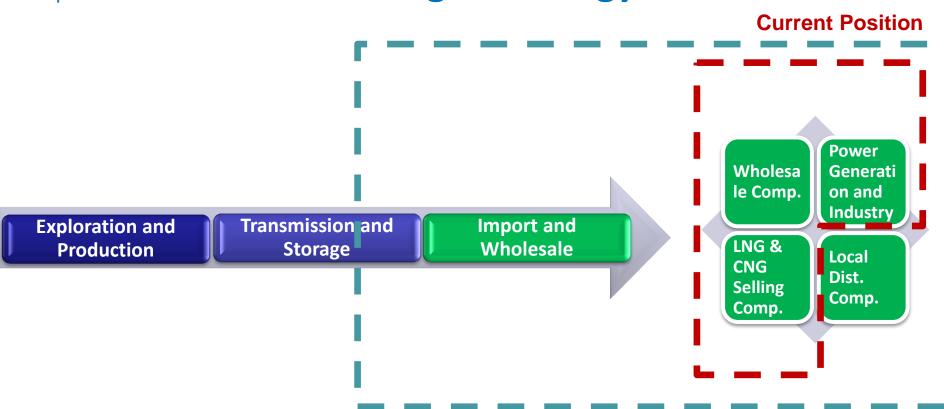
#### **Strategies**

- LNG import (near term)
- Pipeline gas import
- Local Distribution





### What is our natural gas strategy?

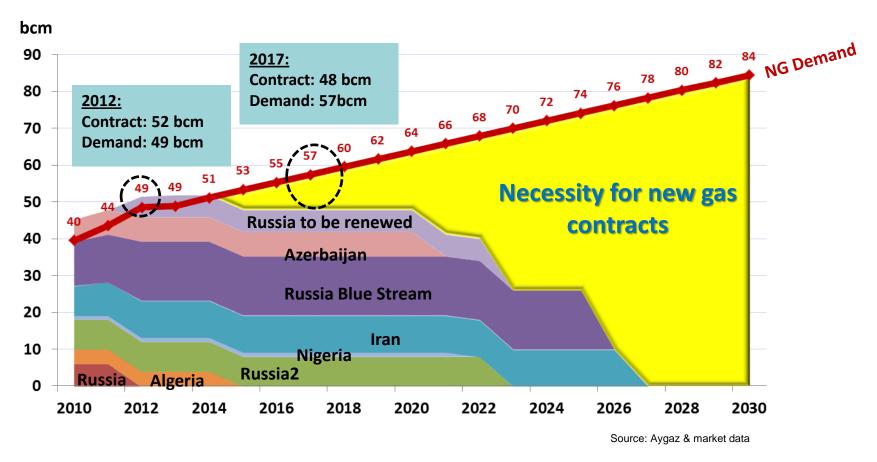


**Target Position** 





### **Turkey's Natural Gas Supply-Demand**



Turkey's additional natural gas requirement will increase





### Who is AES Entek?

### **AESEntek**



#### Capacity – 364 MW NGCC

İzmit : 160MWBursa : 142MW3 Hydro assets : 62MW

Sales composition : 52% PMUM & 48% trade & direct customers



#### **Production and Sales - 2011**

Electricity prod. : 1.632 Gwh Energy sales : 2.362 Gwh
Steam prod. : 128 Gwh Revenue : 353 m TL



#### **Strategies**

- AES Entek is currently pursuing a range of expansion opportunities via:
  - M&A and privatization transactions of generation plants, through planned privatization programs
  - Development of new efficient generation plants throughout the country
- Aim is to have a diversified generation portfolio consisting of coal, hydro, gas and wind





### **AES Entek Project Updates**



**AYAS IMPORTED COAL** 

625 MW Greenfield Coal Power Plant



**SEYMENOBA CCGT** 

**220 MW Cogeneration Power Plant** 



YAHŞIELİ WIND PARK

**46 MW Greenfield Wind Power Plant** 





### What are our priorities?

#### Sustain LPG market leadership through

- Product differentiation and innovation for autogas
- Further penetration through new autogas stations
- Growth prospects for cylinder in rural Turkey
- Geographical diversification in neighbouring countries

### Utilize and expand existing participation portfolio through close monitoring of profit generating opportunities

- Privatization in natural gas and electricity
- New investments (greenfield / acquisition)





#### How do we create shareholder value?

#### **Sustainable**

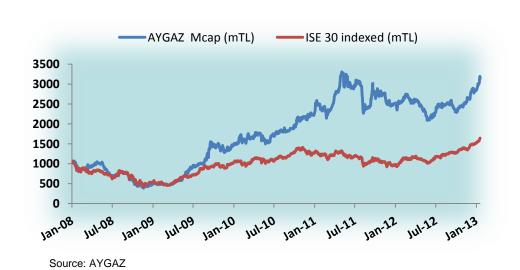
operating profitability from core business; LPG

#### Resistant

to economic fluctuation and crises

## Management strategies

that focus on increasing shareholder value



### **High**

dividend payments

## Corporate governance

practices at international standards

#### **Potential**

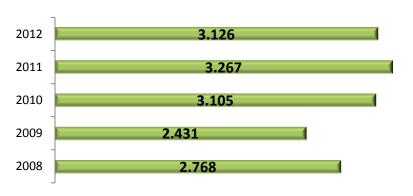
growth through participations



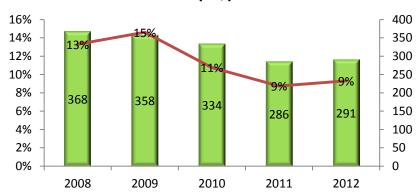


### **Financial Highlights**

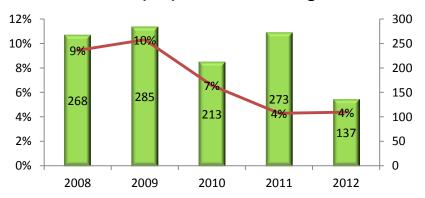
#### Net sales (m\$)



#### Gross Profit(m\$) and GPM\*

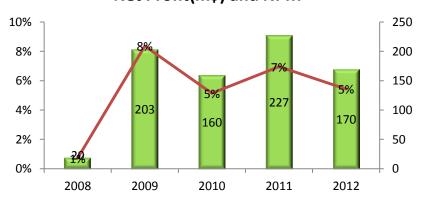


#### EBITDA(m\$) and EBITDA Margin\*



#### \* bars: \$ figures & lines: % figures

#### Net Profit(m\$) and NPM\*



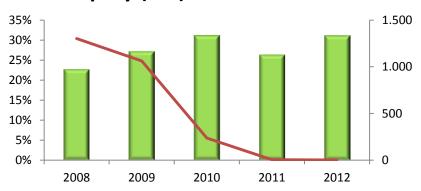
<sup>\*</sup> Instability due to FX(TRY/USD) fluctuation





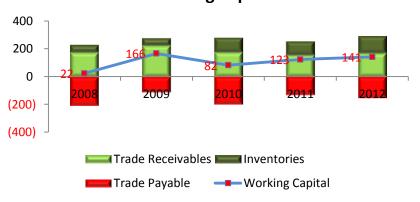
### **Financial Highlights**

#### Equity (m\$) and Debt Ratio\*

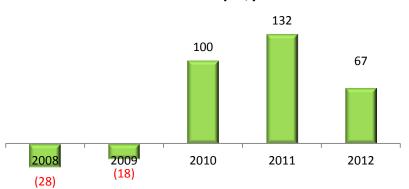


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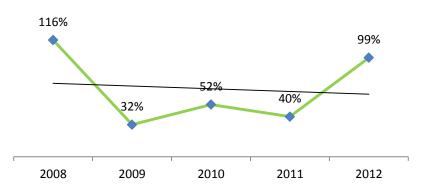
#### **Working Capital**



#### Net Cash (m\$)



#### **Dividend Payout**







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All Aygaz labelled data includes AYGAZ Group figures (Aygaz and Mogaz) unless otherwise stated.





### **Appendix**





### **Income Statement Summary**

(m USD)	2008	2009	2010	2011	2012
Net Sales	2,768	2,431	3,105	3,267	3,126
cogs	(2,400)	(2,073)	(2,770)	(2,981)	(2,835)
Gross Profit	368	358	334	286	291
Operating Profit	189	189	145	89	93
Profit Before Tax	49	242	189	251	192
Net Profit	20	203	160	227	170
EBITDA	261	252	204	140	137
GP margin	13%	15%	11%	9%	9%
OP margin	7%	8%	5%	3%	3%
PBT margin	2%	10%	6%	8%	6%
NP margin	1%	8%	5%	7%	5%
EBITDA margin	9%	10%	7%	4%	4%





### **Balance Sheet Summary**

(m USD)	2008	2009	2010	2011	2012
Cash & Cash Eq.	268	271	174	133	70
Trade Receivables	175	224	176	157	171
Inventories	56	54	105	98	122
Participations	624	669	783	663	690
Prop. Plant & Eq.	444	472	316	300	332
Financial Debt	(296)	(289)	(74)	(1)	(1)
Trade Payable	(208)	(111)	(199)	(131)	(153)
Total Equity	974	1,167	1,338	1,130	1,336
Total Assets	1,630	1,730	1,862	1,423	1,658
Fin.Debt / T. Assets	18%	17%	4%	-	-
Net Cash	(28)	(18)	100	132	67
Working Capital	22	171	82	123	141

