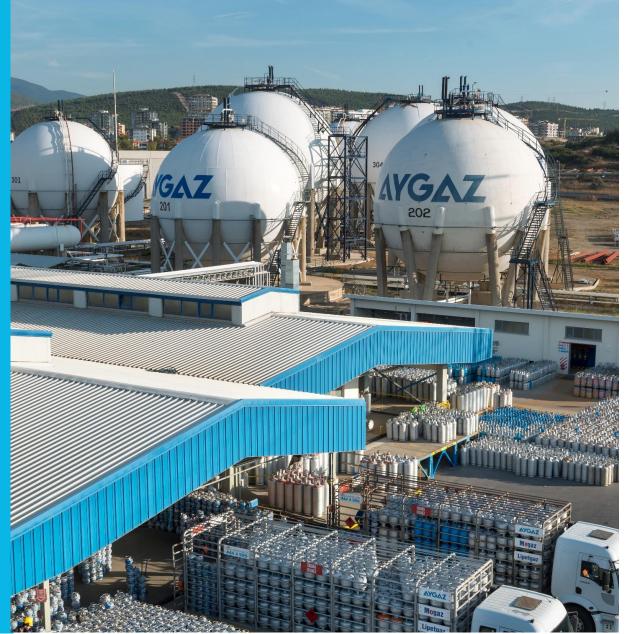


Aygaz Investor Presentation November - 2022



1

AGENDA



AYGAZ

Company Profile (slide #3-4)

Aygaz Strategies (S) (slide #5)

S1 - Turkish LPG Market and Business (slide #6-15)

S2 - Being an International LPG Player (slide #16-18)

S3 - Strategic Business Areas (slide #19-23)

S4 – Sustainability & ESG Topics (slide #24-30)

Financial Highlights (slide #31-40)

Forward Looking Statements (slide #41)

Appendix (slide #42-51)

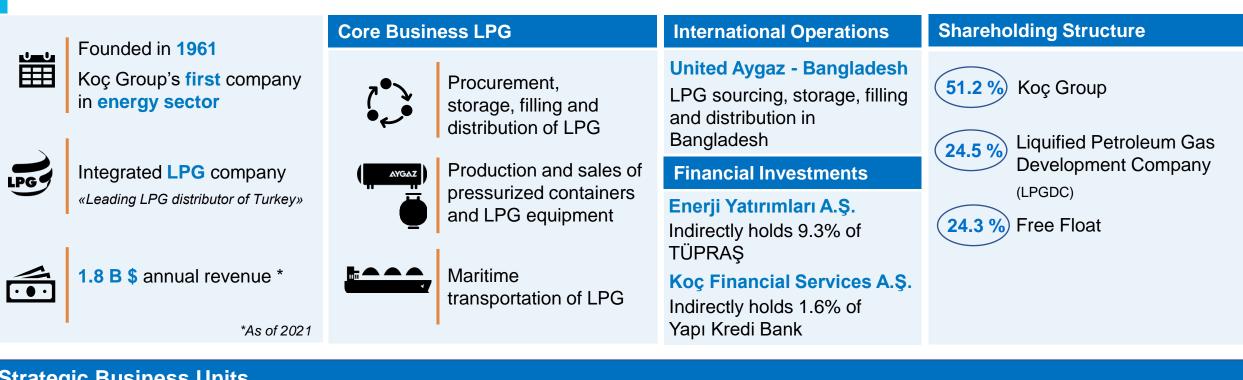
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10

Aygaz at a Glance





Strategic Business Units



Aygaz Doğal Gaz Natural gas and liquified natural gas (LNG) trade AYGAZ

DOĞALGAZ





Courier and last mile delivery services

<u> Ssendeo</u>



Bal Kaynak Su Drinking water filling and sales with Pürsu brand



Aygaz in Figures



Key Operating Figures of 2021



The largest LPG storage in Turkey 178 thousand m3



Cylinder gas sales 287 k tons



Autogas sales 668 k tons



Aygaz UK 3rd party trading volume 282 k tons





national and	
esale volume	
1.4	



Aygaz total LPG sales volume

2.2 million tons



Cylinder gas dealers



Total transportation capacity of the LPG vessels** 28,800 m3



Aygaz Doğal Gaz total LNG & PNG sales volume 328 mcm



Pürsu annual carboy water sales

~7.8 million units



33 rd Largest industrial enterprise in Turkey***

Avg. number of employees in 2021 1,412

Facilities in Turkey

- Filling plants 6
- **Distribution centers** 7
- 5 Sea terminals

1

Pressurized container and accessory manufacturing plant

Dealer ~4.000 numbers across Turkey

***In Istanbul Chamber of Commerce's Turkey's Top 500 Industrial Enterprises list (2021)



** Three LPG vessels: Beykoz, Beylerbeyi, Kuzguncuk

Aygaz Strategy





Aygaz Strategy





Turkish LPG Market



LPG as a commodity

- Mixture of hydrocarbons (butane and propane)
- \rightarrow Portable and versatile

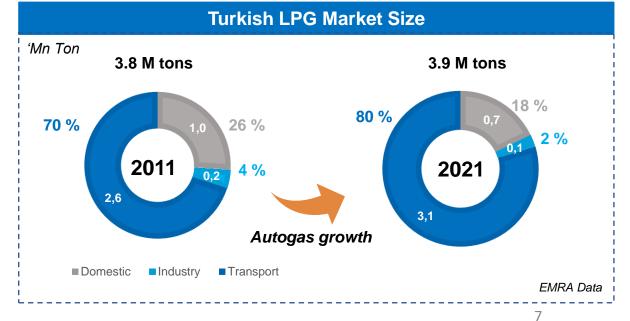
- → Low GHG emission, eco-friendly
- → Diversity of supply sources, abundant reserves
- → Cleaner, safer and cheaper at home & transportation

Turkish LPG Market

- \rightarrow #2 in Europe & #10* in the World with 3.9 m tons
- → ~90 distribution companies operate in Turkey
- → Leading 3 players in the cylinder market and first 8 players in the autogas market hold over 80% of the total market
- Turkish LPG market is liberal with regulatory body; EMRA



Source: WLPGA Statistical Review of Global LP Gas Report, 2022



* When petrochemical and refinery is excluded

Aygaz's Core Business



Highlights Generic brand for LPG Leader; \rightarrow \rightarrow LPG distributor of Turkey Most preferred LPG brand in Turkey since its foundation \checkmark \rightarrow Of the 2nd biggest autogas market in the World Market leader with 2 brands \checkmark \rightarrow Of the 4th biggest domestic LPG market in Europe AYGAZ \checkmark Mogaz Market Shares - 2021 LPG Sales Volume By Segments ('000 Ton) Market 21.4 % LPG 25.4 % 41.1 % Shares 2,245 2,151 2,134 2,067 3.914 1,999 Wholesale, International & Aygaz UK Trading 3,117 1,253 Autogas 1,025 Domestic Market Bulkgas **Retail Sales** Aygaz Sales 739 730 734 ■Cylinder Gas 664 669 992 1.109-1.092-1.074 699 993 992-669 35 38 302 47 32 297 36 287 Total 287 315

Cylinder

Autogas

Moc

2017

2018

2019

2020

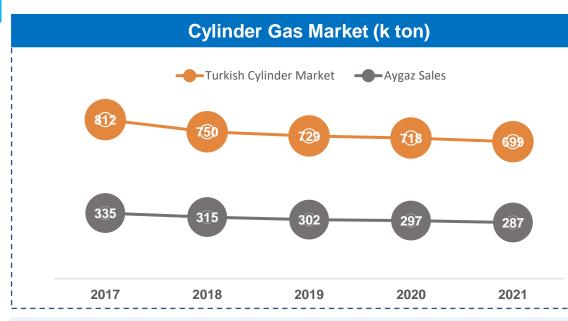
2021

Total

EMRA Report 2021

Cylinder Gas Market

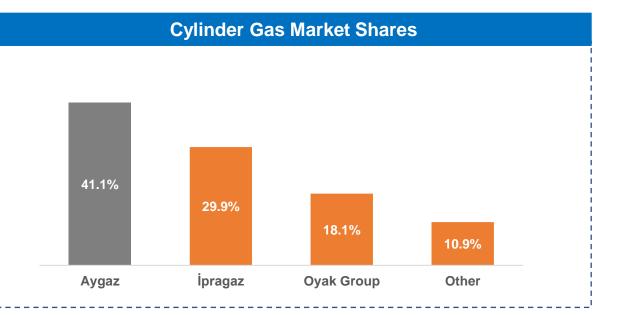




General factors affecting Turkish cylinder market

- → Continuation of natural gas grid expansion despite deceleration
- → Pressure on demand due to rising LPG prices
- → Effects of urban transformation

2021	# of dealers	Sales Volume (tons)	Avg. Dealer sales (tons)	
Aygaz cylinder dealers	2,259	287,306	127	
Total cyinder dealers	6,110	699,062	114	



Aygaz leading cylinder gas market

- ✓ Generic brand / Market maker
- ✓ Largest dealer network
- Fully integrated production cycle; Cylinder and gas appliances factory in Gebze plant
- Aygaz Ekspres System (AES); digital solutions for optimizing dealers' business & delivery
- ✓ Online sales available all around Turkey
- ✓ Average Aygaz cylinder gas dealer sales is 11% higher than competitors'

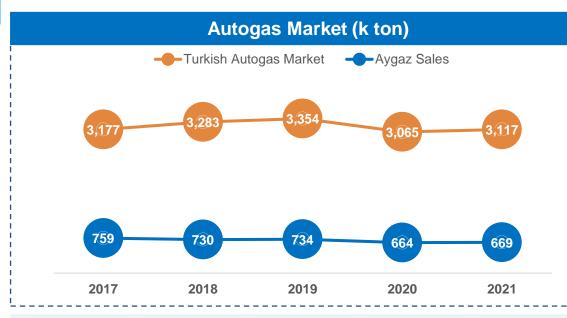
EMRA Report 2021

Autogas Market



N

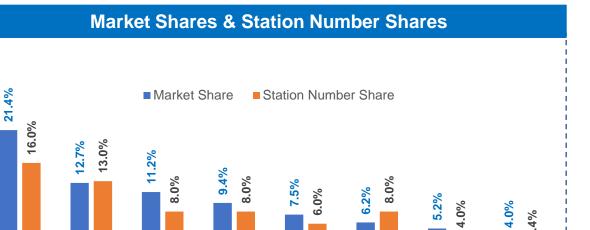
Akpet



General factors affecting Turkish autogas market

- \rightarrow Economic advantage of 30%-40% compared to gasoline
- \rightarrow Increasing interest of car manufacturers to autogas vehicles and conversions
- \rightarrow Largest LPG vehicle fleet in the world
- \rightarrow Fierce price competition among national and local players

2021	# of dealers	Sales Volume (tons)	Avg. Dealer sales (tons)	
Aygaz autogas dealers	1,781	668,539	375	
Total autogas dealers	10,806	3,114,056	288	



BP

SHV Group Aytemiz

Aygaz leading world's 2nd biggest autogas market

Shell

✓ Largest dealer network

Aygaz

PO

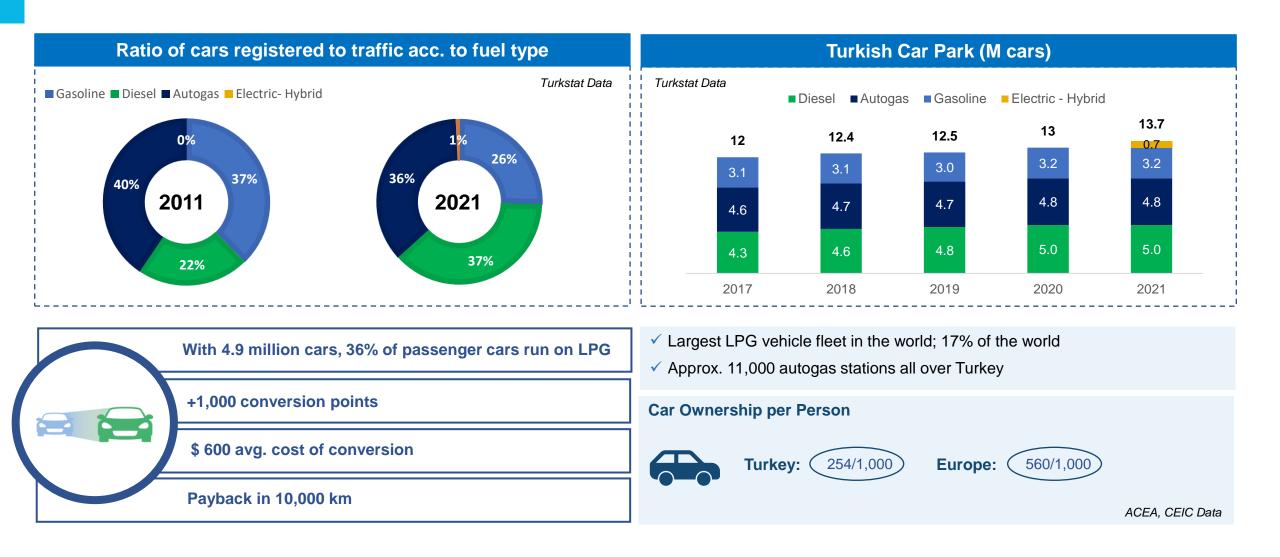
- ✓ Creating network synergy with sister company Opet
- ✓ Core business is LPG unlike other fuel distributors
- Brand with the highest customer satisfaction
- Nearly 200 thousand vehicles filling up their tanks at Aygaz stations every day
- ✓ Average Aygaz station sales performance is 30% higher than competitors'

Oyak Grup

 Opet Aygaz Gayrimenkul's operations continue with 21 fuel and autogas stations

Autogas; 2nd most widely used passenger car fuel of Turkey

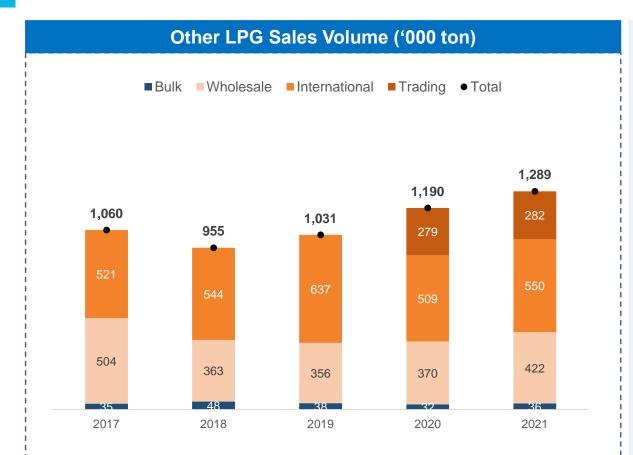






Other LPG Sales





Creating economies of scale in LPG business

Bulk LPG sales

- used for heating, hot water, and cooking needs at home and for production in commercial and industrial enterprises
- ✓ accounts for 4% of Aygaz's domestic retail sales.

Wholesale LPG sales

✓ sales where Aygaz acts as the supplier of other LPG distributors in Turkey

International LPG sales

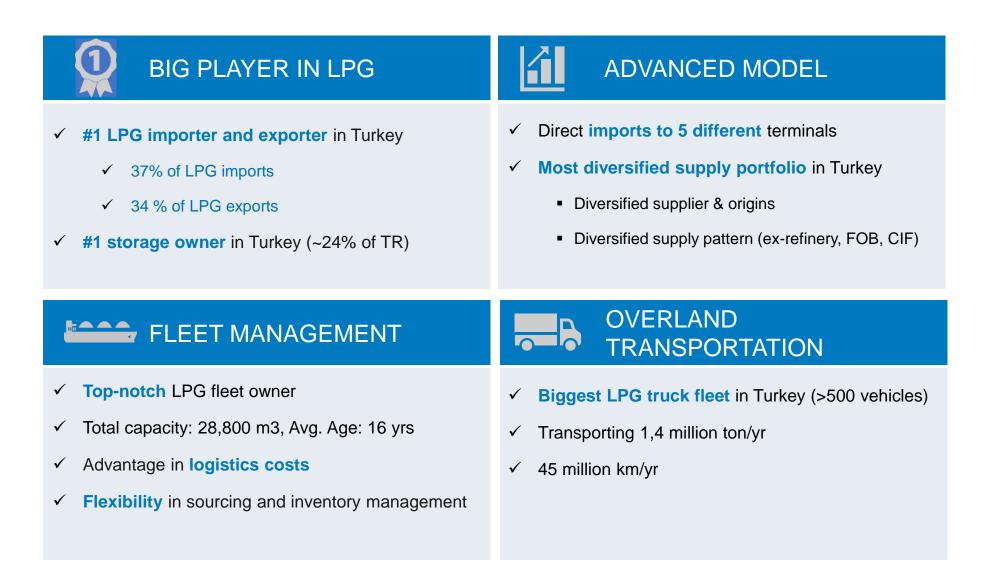
 mostly transit sales made with the aim of inventory management and trade purposes

Trading LPG sales

- made by Aygaz London Branch «Aygaz UK»
- aims to diversify and strengthen Aygaz's supply sources while contributing to inventory management with its capability to access financial instruments

Competitive Supply Chain





Shipping Business

- → Profitable operation adding value to supply chain processes through its fully utilized three owned and one leased fleet.
- \rightarrow Aygaz is actively involved in maritime transportation of LPG, which first started in 1967.
- → In 2010, Aygaz assigned the management of its LPG carriers to its subsidiary Anadoluhisarı Tankercilik A.Ş.
- → The fleet currently has a total capacity of 28,800 cubic meters with three specially equipped, full-pressure carriers with an average age of 16 years.
- \rightarrow M/T Beykoz and M/T Beylerbeyi are currently chartered out on long-term contracts.





AYGAZ

Gebze Facility

AYGAZ

Exports (mn USD)			USD)	Export Regions– 2021	
23	12	11	13	17	20% 36% 37%
2017	2018	2019	2020	2021	Europe = South Asia = Middle East = Africa

Cylinder and Gas Appliances Production & Sales

- ✓ USD revenue generation through pressurized container and equipment exports.
- Makes Aygaz a fully integrated LPG company producing its own cylinders and gas appliances.
- Embraces Aygaz R&D Center, creating a synergy through its extensive knowhow and experience required to modify products to meet customer specifications.
- Manufactured more than 600 different types of products, nearly 75 million cylinders, approximately 40 thousand tanks, and 140 million valves and regulators, which are used in 56 countries since 1962.
- Operations in an open area of 52 thousand square meters and an indoor area of 25 thousand square meters.







Aygaz Strategy

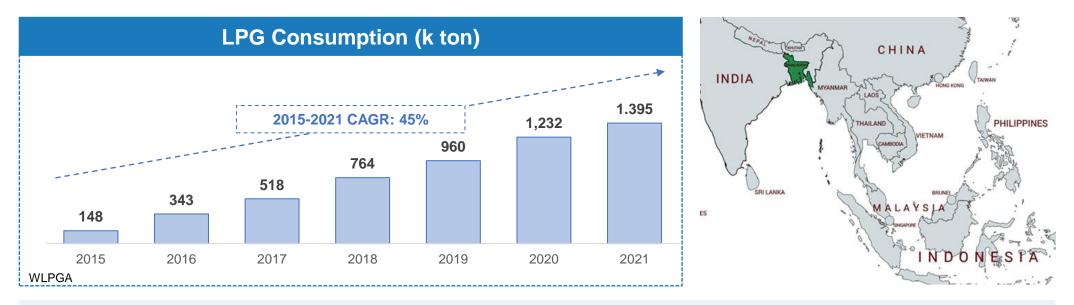






Bangladesh LPG Market





- → Bangladesh GDP growth rate reached 7% in 2021 doubling previous year's figure and it is one of the most densely populated countries in the world with 166 million current population.
- → Bangladesh LPG market has been one of the fastest growing LPG markets in the world with a CAGR of 45% between 2015 and 2021.
- → There are 30 licensed LPG companies operating in the Bangladesh market, where there is an annual LPG demand of approximately 1.2 million tons.

World Bank , WLPGA



Bangladesh Investment: United Aygaz





Cumulative Capital Contribution: 37 million USD Aygaz Share: ~19 million USD

> Total 58 employees



After receiving the LPG operations license issued by Bangladesh Energy Regulatory Commission (BERC), more than 2,000 tons of LPG was sold as of September.



Two LPG sphere tanks with a total **capacity of 6,000 tons** became operational and **LPG supply** of 4,200 tons from 2 different vessels is completed as of September.



grew by **28%** and reached **1.2 million tons** in 2020, is the fastest growing LPG market in the world with an **average annual growth rate of 53% in the last 5 years.**

Bangladesh LPG market, which



Physical work is carried out with **33 dealers c**urrently and it is aimed to **reach 40 dealers** as of year-end.





Aygaz Strategy

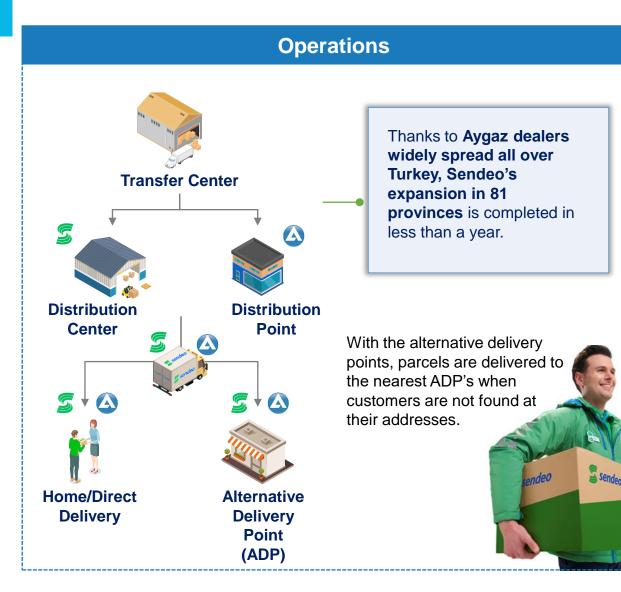




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Parcel Delivery Business





- → Turkish e-commerce sector that grew by 39% in 2019 is up by 66% YoY in 2020 with the impacts of the pandemic. It is further up by 69% YoY in 2021 and the e-commerce volume reached TL 382 billion.
- → Cargo distribution business, which continues to grow rapidly in line with the e-commerce, is a business line where Aygaz aims to create additional value by utilizing its current assets. These assets can be listed as its brand power, widespread dealer network, facility infrastructure and home delivery expertise that is currently reaching 40 thousand houses on daily basis.
- → **B2C** segment including the end-user delivery is the primary focus which is expected to increase its portion in cargo sector.

TUBİSAD, E-Commerce Data Platform





Sendeo





In line with the investment plan, company's capital is increased to **503.5 million TL** as of September 2022.



After starting operations in 15 additional provinces to Istanbul in September 2021, **expansion in all 81 provinces** was completed in February 2022. The number of **distribution points**, which was 82 at the end of 2021, reached **447** in September. **10** transfer centers and **6** distribution centers and **1.441** PUDO points are active as of September.





80,000 maximum daily package delivery is reached in September.

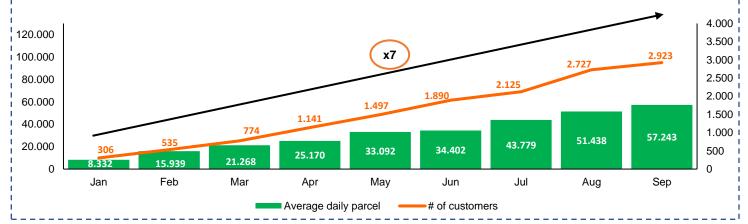
In 2022, the total number of delivered **packages reached to 6.4 million**.



Ш

Commercials were released on **digital channels** to announce the launch of operations for 81 provinces in April.

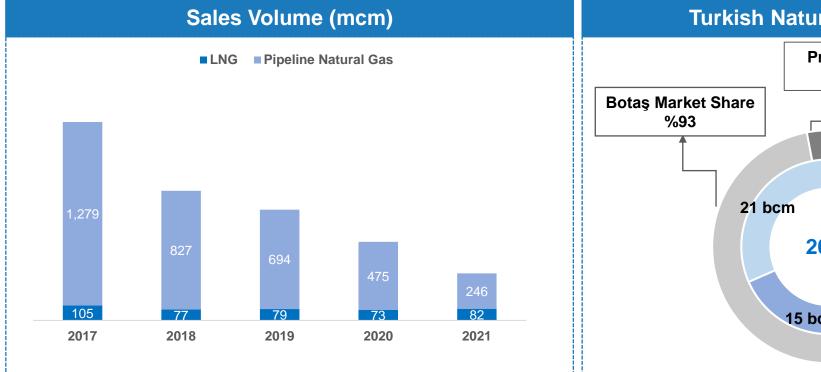
Number of Package Development



Moc

Aygaz Doğal Gaz

AYGAZ DOĞALGAZ AYGAZ



- → Achieved over TL **700 million in revenues in 2021** through piped and liquified natural gas (LNG) sales.
- → The LNG procured from BOTAŞ and Egegaz is distributed by special LNG trailers to consumers in locations without access to pipelines
- → The company holds a 30-year Wholesale License as well as a Transmission License from EMRA. The company is also licensed for spot LNG imports and holds 30-year Export Licenses for Serbia and Greece.



Pürsu

- → Aiming to widen the scope of Aygaz's water business carried out through its dealers and to achieve sustainable production, shares of Bal Kaynak Su Ithalat Ihracat Sanayi ve Ticaret A.Ş. was acquired in 2019, which held all necessary permits and licenses, along with the filling plant, where the natural spring water operations take place and the real estate where the facility sits.
- → The water obtained from two spring sources, Uludağ and Nazilli, is delivered to customers under the Pürsu brand.
- → Pürsu glass bottles won the Worldstar 2021 award, the most prestigious global packaging award, organized by the World Packaging Organization. The glass bottles also won the Gold Award at the Ambalaj Ay Yıldızları (The Crescent and Stars of Packaging) competition. Furthermore, the glass bottles' design was recognized with the Good Design Award at the 2021 Design Turkey Industrial Design Competition, organized as part of the Design Week Türkiye event.



AYGAZ

Aygaz Strategy





Sustainability Efforts





Member of Koç Group who has committed to be Carbon Neutral by 2050 in line with the European Green Deal.

LPG is a cleaner product compared to other fossil fuels and Aygaz's main product line **autogas** offers lower carbon emission.

First Turkish energy company publishing "B" level sustainability report in Turkey according to **GRI** standards.

Continuously included in Borsa Istanbul Sustainability Index since 2018.

Corporate Governance Rating Score of 9.56/10

R&D Center; **the first** among the LPG distribution companies in Turkey

GreenOdor Project; patented sulfur-free odorant for LPG - **the first in the world-** aiming to prevent 40 tons of sulfur emission per year.

Policies adopted to further improve the Company's compliance risk management and to comply with corporate governance and sustainability principals.



2021&2022: Human Rights Policy // Anti-bribery and Corruption Policy // Gifts and Entertainment Policy // Supply Chain Compliance Policy // Board Diversity Policy // Code of Ethics // Community Investment Policy // Compliance Policy // Sanctions and Exports Control Policy // Whistleblowing Policy



With the **"Diversity Policy of the Board of Directors"**, a target and policy was determined for the rate of **female members** in the Board of Directors, **not less than 25%**.



Aygaz Library; project that Aygaz brought to life with the aim of putting together the cultural and historic heritage of its geography with writing and imparting them onto future generations.

















 \rightarrow The objectives of Aygaz R&D Center include developing new products powered by LPG, enhancing LPG product quality, achieving digitalization with smart products, improving efficiency through automation systems, and contributing more to the consumers, national economy and the environment.

Practical Barbeque

- Environment friendly product that does not require wood or coal to cook food
- **Design Turkey Good** \checkmark **Design Award**



Demand Regulator

- ✓ For Gasoline Engine Machines (Generator, Mini Power Tiller, Grass Mower etc.)
- ✓ First Domestic LPG Conversion Kit
- ✓ First OEM Collaboration in Turkey



GreenOdor

- ✓ First sulfur-free odorant in the world
- ✓ Aiming to prevent 40 tons of sulfur emission per year.

Smart Scale

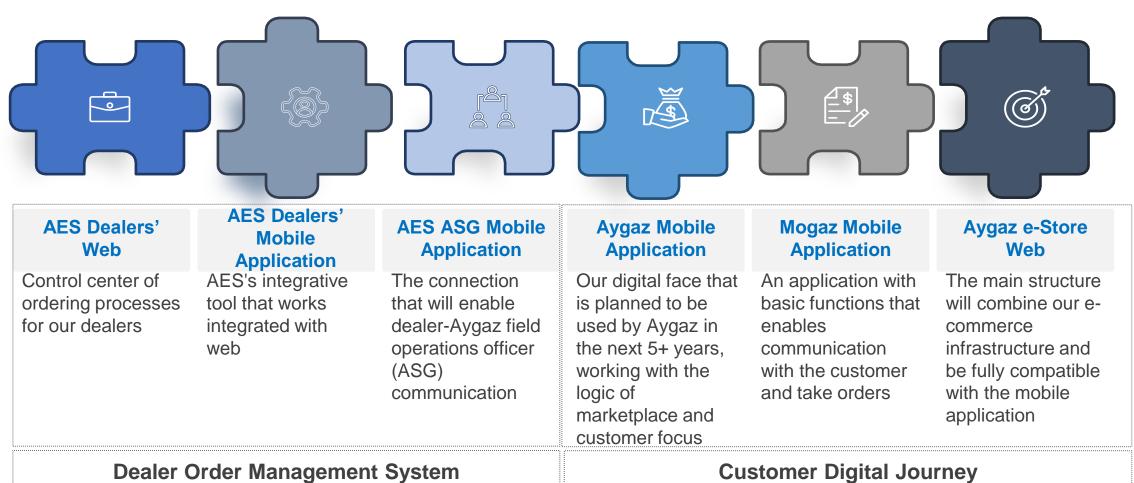
✓ First Domestic LPG Level Monitor





Digitilization Efforts





Work Culture in Aygaz

Gaining Qualified

Human Resource

• Corporate culture

• Employer brand

• Global candidate pools

• Diversity & Inclusivity

transformation

AYGAZ

Agile and Productive Organization

- Aygaz Competence Model
- Integrated and digital processes
- New generation work
 methods
- Work climate that supports cooperation, agile working and open communication

Improving talents with agility in learning while executing an effective talent management approach

Employee Experience that Supports Loyalty

- Empathic and design focused approach
- Appreciation and feed back culture
 - Talent management
- Competency development
- Employees that take calculated risks and learning from their mistakes

Risk Policy





 \checkmark

 \checkmark

 \checkmark

FX & Interest Rate Risk

- Zero FX exposure target after natural hedges
- Portfolio with fixed/variable interest rates
- Proactive management of FX and interest rate with derivatives

Leverage & Liquidity Risk

- Limits for financial ratios and active liquidity risk management:
 - Net Financial Debt/EBITDA Current Ratio Share of long-term debt
 - Effective management of Net Working Capital

Counterparty & Receivables Risk

- Customer/dealer credit risk assessment
- Collaterals (letters of credit, pledges etc.) to mitigate collection risks
- Deposit is kept within bank based limits

Commodity Risk

- Operational hedge: Optimum stock policy & forward pricing mechanism
- Financial hedge: Expected inventory exposure for the year end is hedged by using derivatives

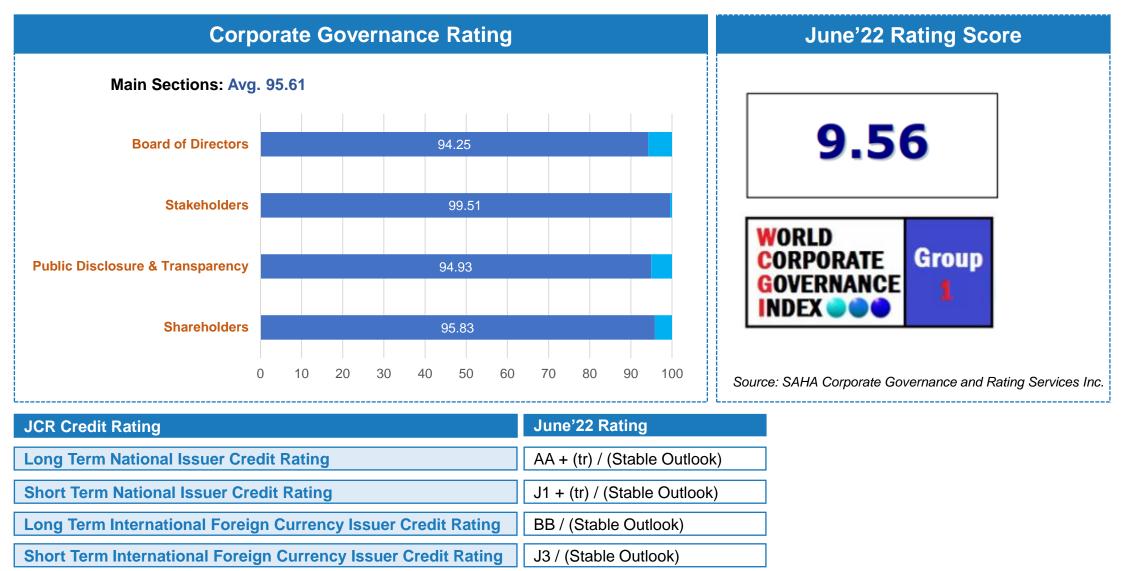
Operational Risk

- Changes in legislation are monitored
- Compliance and KYC processes are in place
- Insurance processes are in place



Corporate Governance & Credit Rating





Source: JCR Avrasya Derecelendirme A.Ş.

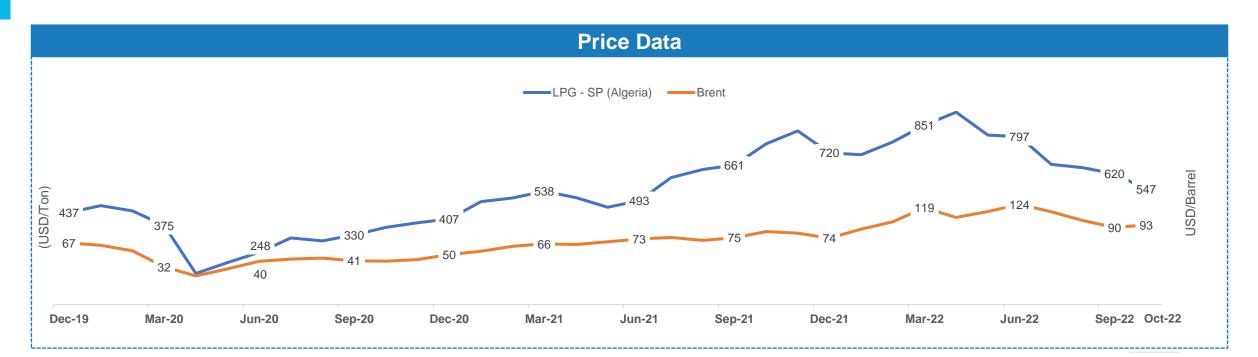


Financial Highlights

AYGAZ





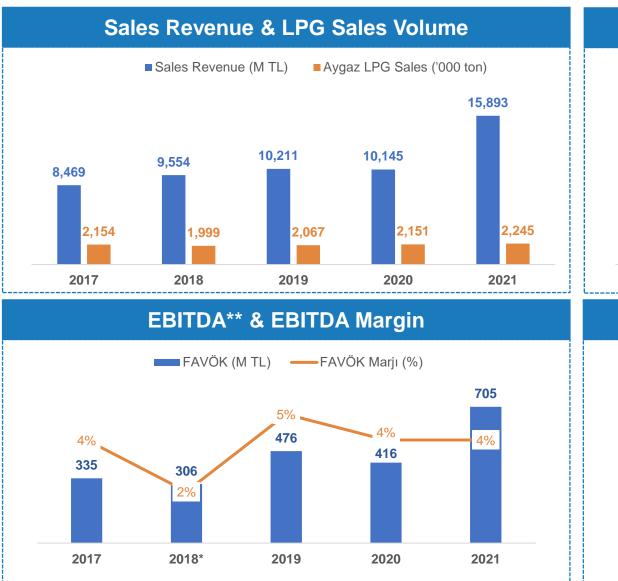


- Pursuant to the strong demand in the first two months of 2022 and low stock levels throughout the pandemic period, crude oil and LPG prices raised opposed to the market expectations.
- Prices continued to increase due to the Russia-Ukraine war, and the Algerian LPG price reached its highest value in 8 years with 912 USD/ton in April.
- → June 2022 Sonatrach (SP) based LPG price is at 797 USD/ton and up by 62% compared to June 2021 while it is 6% lower than March 2022 level.
- → September SP LPG price is at 620 USD/ton and down by 6% compared to September 2021 while it is 22% lower than June 2022 level. October SP price decreased by 12% on a monthly basis and is announced as 547 USD/ton.



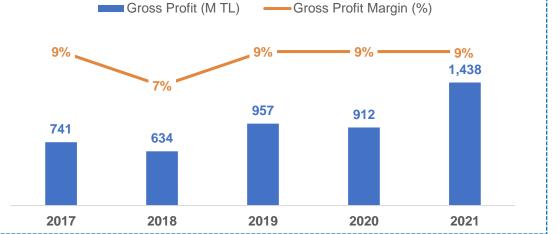
Financial Highlights – 1/3



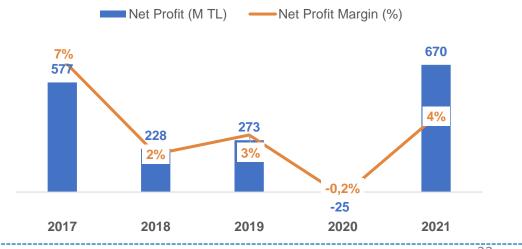


*Excluding Aygaz Doğalgaz's provisions related to the price revision arbitration process **Except other income and expenses

Gross Profit & Gross Profit Margin



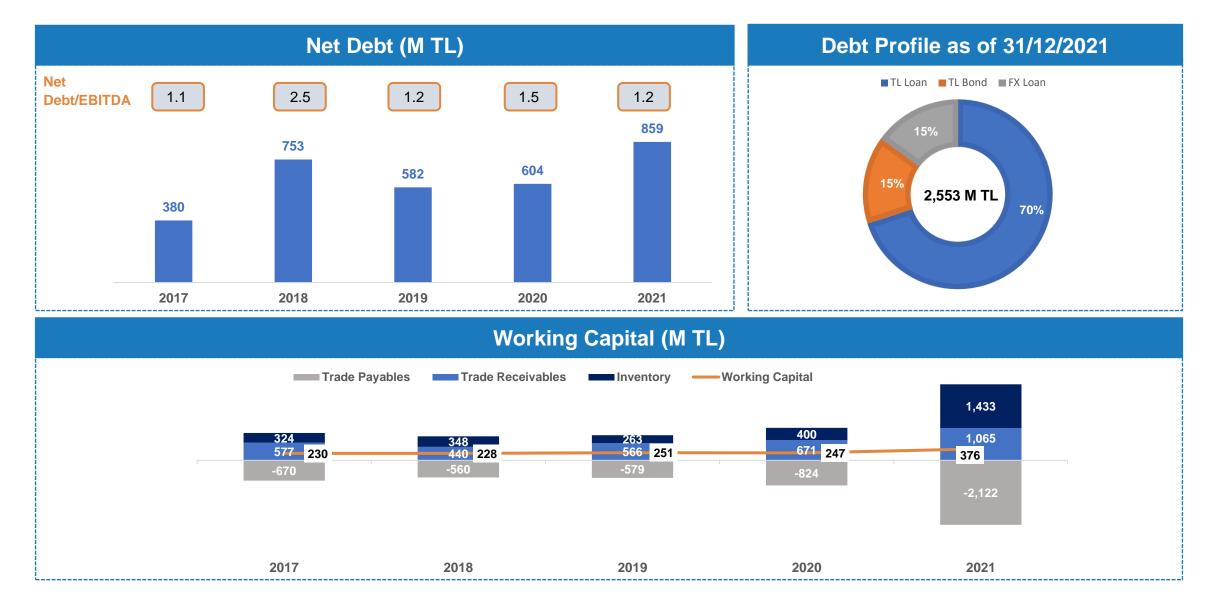
Net Profit*** & Net Profit Margin



***Parent company's share

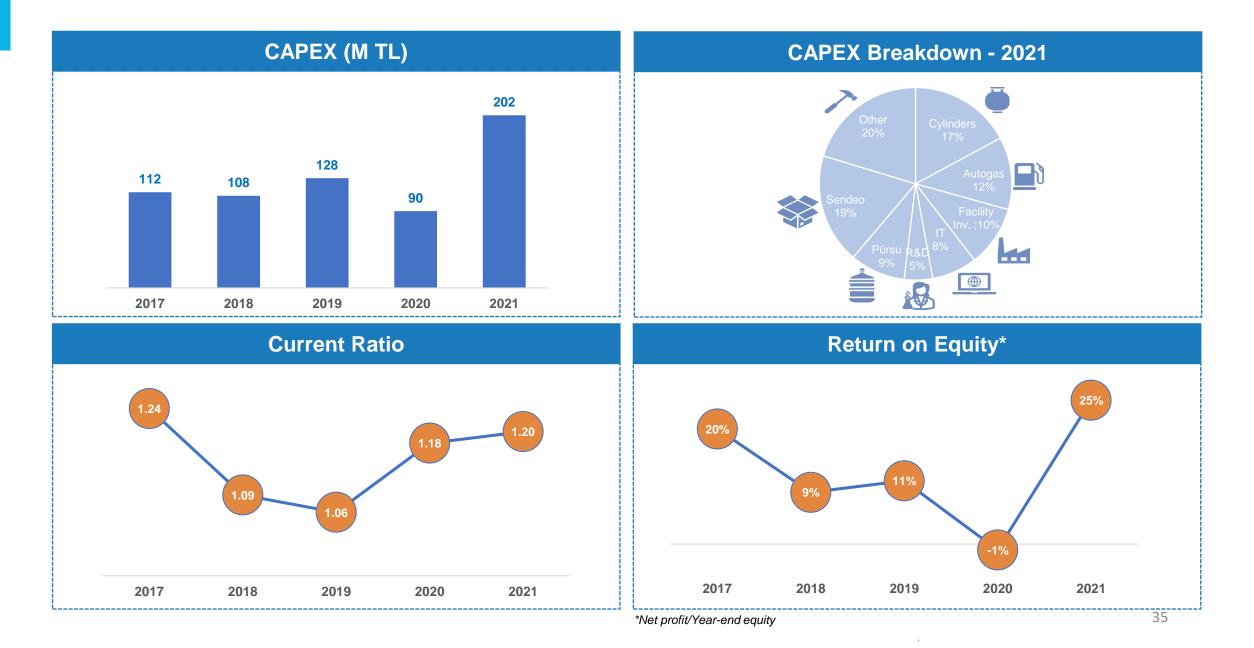
Financial Highlights – 2/3





Financial Highlights – 3/3





Income Statement Summary

|--|

Income Statement (M TL)	2017	2018	2019	2020	2021
Revenue	8,469	9,554	10,221	10,145	15,893
COGS	(7,728)	(8,920)	(9,254)	(9,233)	(14,455)
Gross Profit	741	634	957	912	1,438
Gross Profit Margin	9 %	7 %	9 %	9 %	9 %
Operating Profit	265	71	365	288	418
Operating Profit Margin	3 %	1 %	4 %	3 %	3 %
Profit Before Tax	621	250	306	288	418
Net Profit*	577	228	273	(25)	670
Net Profit Margin	7 %	2 %	3 %	-0.2 %	4 %
EBITDA**	335	306***	492	444	705
EBITDA Margin	4 %	2 %	5 %	4 %	4 %

*Parent company's share

**Except other income and expenses

*** Excluding Aygaz Doğalgaz's provisions related to the price revision arbitration process

Balance Sheet Summary



Balance Sheet (M TL)	2017	2018	2019	2020	2021
Cash & Cash Eq.	593	648	665	961	1,693
Trade Receivables	577	440	566	671	1,065
Inventories	324	348	263	400	1,433
Inv. Acc. Under Equity Method	2,273	2,305	2,059	1,847	2,161
Prop. Plant & Equip.	678	687	713	696	772
Financial Debt	(973)	(1,401)	(1,247)	(1,564)	(2,553)
Trade Payable	(670)	(560)	(579)	(824)	(2,122)
Equity*	2,923	2,502	2,478	2,317	2,698
Total Assets	4,966	5,013	4,955	5,395	8,333
Net Cash (Debt)	(380)	(753)	(582)	(604)	(859)
Working Capital	230	228	251	247	376

*Parent company's share

.

Quarterly Figures – Q3 and 9M 2022



Financials (M TL)	Q3 2022	Quarterly / YoY	9M 2022	9M / YoY
Revenue	10,522	121 %	26,491	160 %
Gross Profit	706	63 %	1,614	74 %
Operating Profit	314	67 %	270	-18 %
EBITDA (excl. other op. inc/exp)	269	12 %	512	14 %
Net Profit (excl. non cont. interests)	1,538	357%	2,833	444%

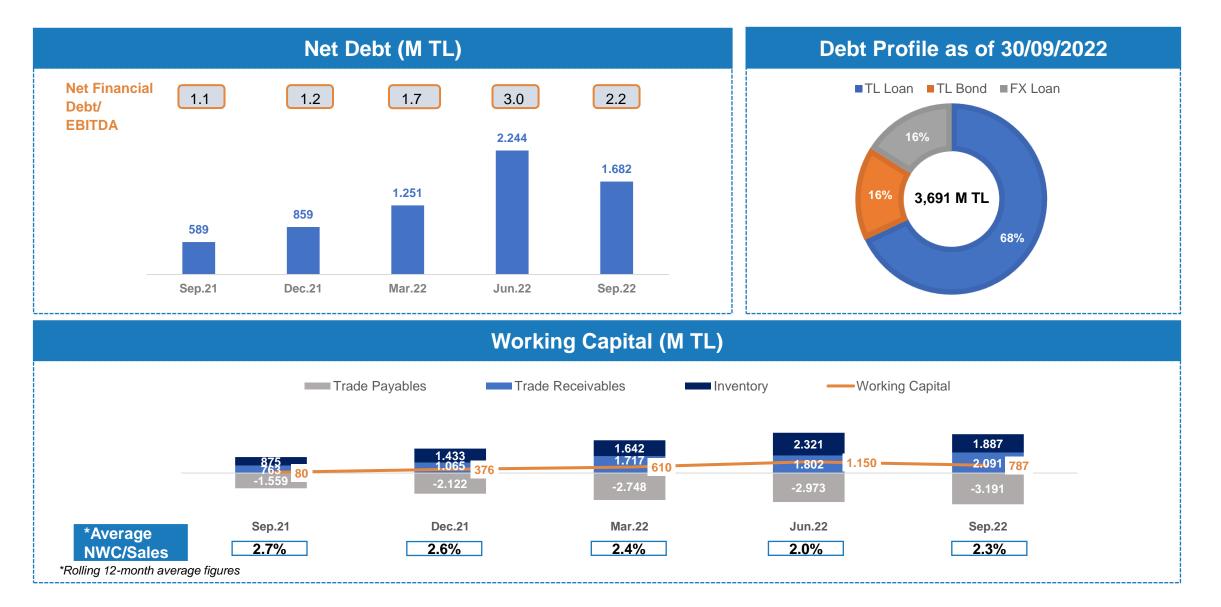
Quarterly LPG Sales ('000 tons)



38

Quarterly Figures – Q3 and 9M 2022

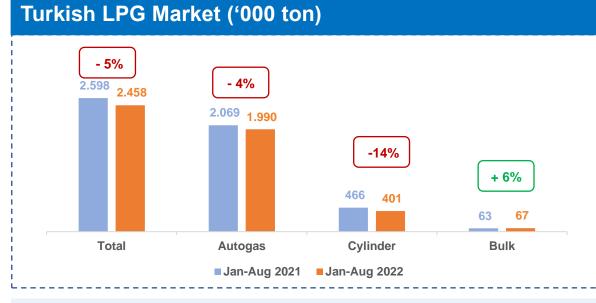




LPG Market Information – Aug'22



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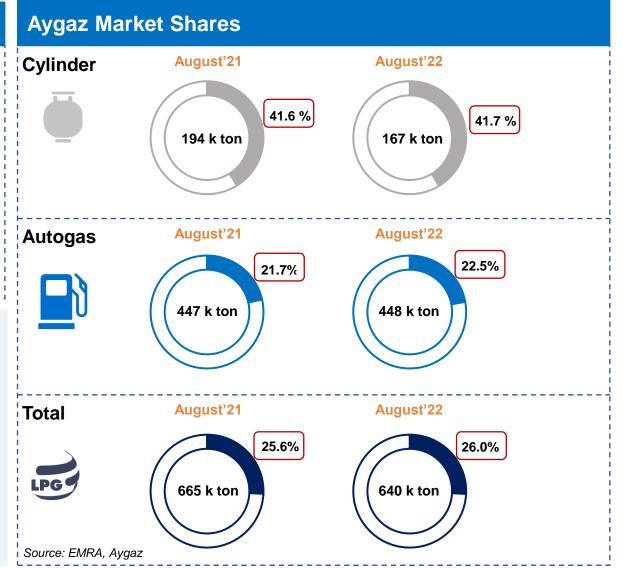


According to EMRA LPG sector August report;

Aygaz's

- cylinder gas market share is 41.7% up by 0.1 points YoY.
- autogas market share is 22.5% up by 0.8 points YoY.
- total LPG market share is 26.0% up by 0.4 points YoY.

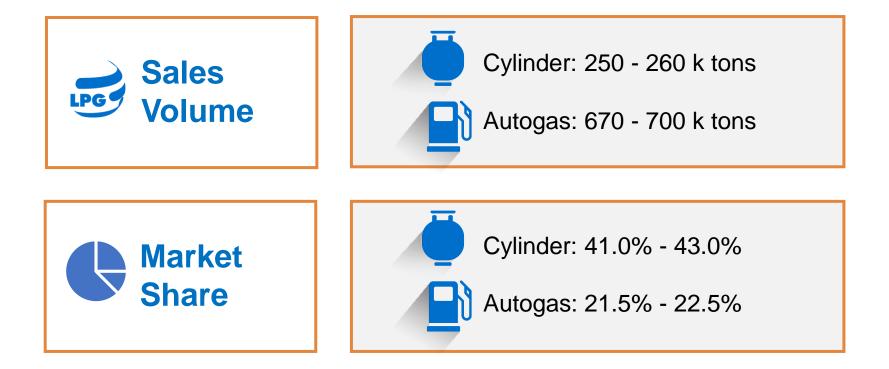
Aygaz sustained its leader position in all segments.



Moc

Forward Looking Statements for 2022









Appendix



Competitive Advantages of Aygaz

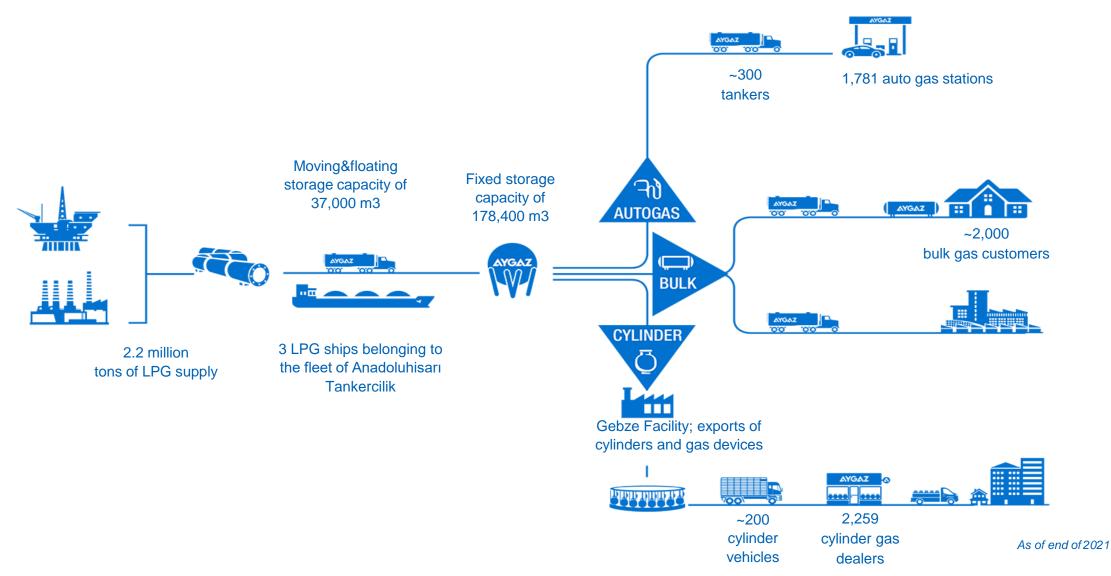


Brand Power & Consistent Market Leader	 Generic brand – name of LPG in Turkey Market leader in all segments of the market Market maker Advantages of economies of scale
Strong Sales & Logistics Network	 More than 4,000 dealers all over Turkey 6 filling plants, 7 distribution centers, 5 sea terminals Owns the largest LPG storage capacity in Turkey Owns its own pressurized container and accessory manufacturing plant
Pioneer in R&D Competencies and Digitalization	 Turkish LPG industry's first and only R&D center GreenOdor - R&D product, a sulfur-free odorant as a first in the world to reduce emissions from sulfur components typically used to odorize LPG Creating new digital channels between "Customer and Aygaz"
Long-term Strategy Builder	 Investment in Bangladesh LPG market – fastest growing LPG market in the world with an average annual growth rate of 53% in the last 5 years. Starting operations with Sendeo in fast growing last-mile delivery sector
Financial Strength	 Continuous cash generation from its core LPG distribution business Strong balance sheet enabling funding for new investments Regular dividend payer creating shareholder value

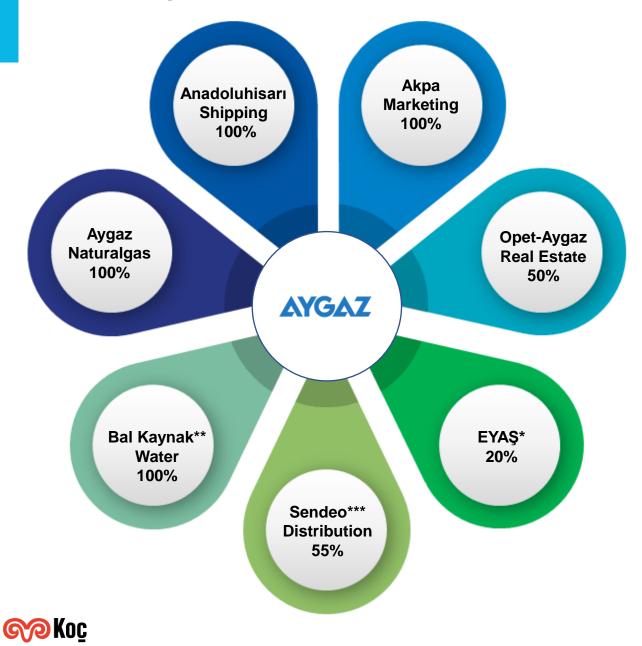
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The LPG Value Chain





Participation Portfolio



AYGAZ

*Enerji Yatırımları A.Ş. owns 46.4% of the shares of TÜPRAŞ

** 100% of the company shares are owned by Aygaz A.Ş.'s full subsidiary Kuleli Tankercilik A.Ş.

*** Previous title: Aygaz Aykargo Dağıtım Hizmetleri A.Ş.

Financial Investments:

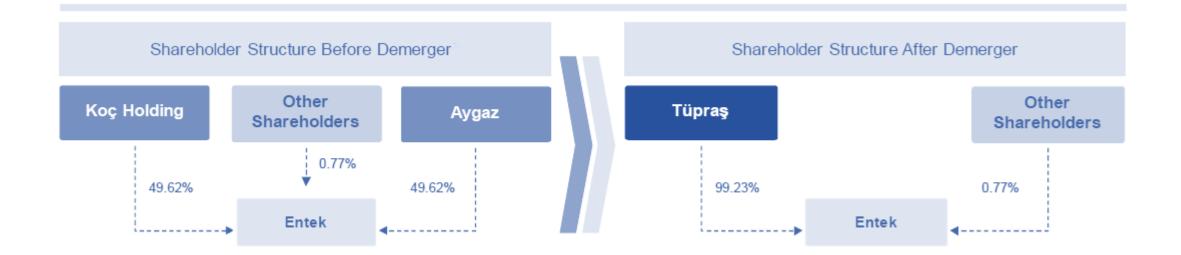
- Koç Finansal Hizmetler A.Ş. (3.93%)
- Ram Dış Ticaret A.Ş. (2.5%)
- Tat Gıda Sanayi A.Ş. (0.08%)

Demerger Transaction Regarding Entek Shares



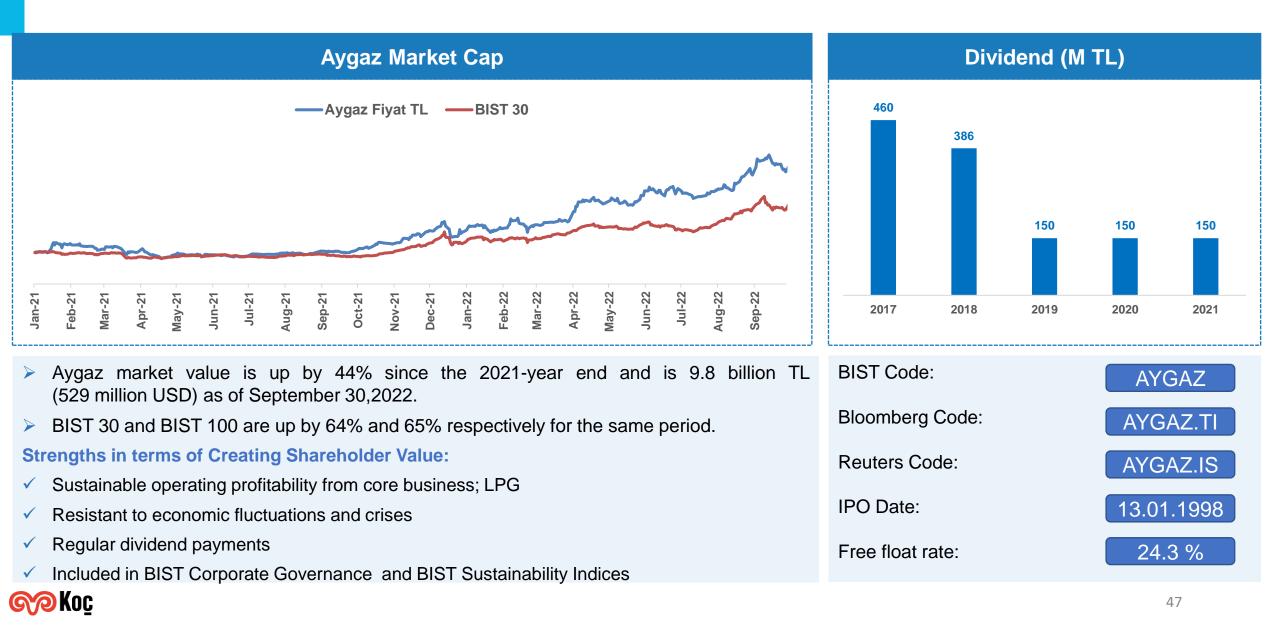
Transfer of Entek shares to Tüpraş from Koç Holding through partial demerger & from Aygaz through transfer of shares to shareholders

- **Koç Holding** transfered Entek to Tüpraş and became an indirect shareholder in Entek, through a higher stake in Tüpraş.
- Aygaz spinned-off Entek and reduced its capital, in return Aygaz shareholders received Tüpraş shares for each canceled Aygaz share.
- **Tüpraş** increased its capital and distributed the new shares to Koç Holding and shareholders of Aygaz and became the owner of Entek.



Aygaz Share Value





Koç Holding at a Glance



Turkey's Leading Investment Holding Company

- Turkey's largest industrial and services group
- **Sustainability** oriented business model focusing on **profitable growth**
- Leading positions with clear competitive advantages in sectors with long-term growth potential such as energy, automotive, consumer durables & finance

~8%	~7%	~7%	
Combined Revenues/ GDP	Total Exports/ Turkey's Exports	R&D expenditure/ Total private sector R&Ds ¹	
~21%	Fortune Global 500	~34%	
Koç Group's Mcap/	Only company from	CAGR in consolidated net	

Data as of 2021YE 1 Based on TurkStat 2020 R&D data 2 2021 report (based on consolidated revenues) 3 In TL terms between 2016-21

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Glossary



Liquid Petroleum Gas
Energy Market Regulatory Authority
World LPG Association
Sonatrach Price
Petroleum Industry Association
Free On Board
Cost, Insurance & Freight
Mediterranean
Very Large Gas Carrier
Enerji Yatırımları A.Ş.
Liquid Natural Gas
Million Cubic Meters
Billion Cubic Meters
Borsa Istanbul (Istanbul Stock Exchange)
Initial Public Offering
Greenhouse Gas Protocol



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